

THE MUNICIPALITY OF BLUEWATER

MEMBERS OF COUNCIL

For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
<b>REVENUE</b>								
<b>OTHER MUNICIPAL REVENUE</b>								
5337 Other Recoveries	5,164	5,747	1,616	1,509	93.35%	1,626	10	0.61%
<b>Total Other Municipal Revenue</b>	<b>5,164</b>	<b>5,747</b>	<b>1,616</b>	<b>1,509</b>	<b>93.35%</b>	<b>1,626</b>	<b>10</b>	<b>0.61%</b>
<b>TRANSFER FROM RESERVES &amp; RESERVE FUNDS</b>								
5950 Transfer from Reserves/Reserve Funds	843	140	2,000	0	0.00%	2,000	0	0.00%
<b>Total Transfer from Reserves &amp; Reserve Funds</b>	<b>843</b>	<b>140</b>	<b>2,000</b>	<b>0</b>	<b>0.00%</b>	<b>2,000</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>6,007</b>	<b>5,887</b>	<b>3,616</b>	<b>1,509</b>	<b>41.72%</b>	<b>3,626</b>	<b>10</b>	<b>0.27%</b>
<b>EXPENDITURES</b>								
<b>WAGES &amp; BENEFITS</b>								
<b>Total Wages &amp; Benefits</b>	<b>115,300</b>	<b>133,031</b>	<b>150,761</b>	<b>133,150</b>	<b>88.32%</b>	<b>157,260</b>	<b>6,499</b>	<b>4.31%</b>

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For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
<b>OPERATIONS</b>								
	Intra Municipal							
6002 Recoveries	(9,393)	(7,503)	(9,892)	0	0.00%	(9,951)	(59)	0.60%
	Convention - John							
6318 Gillespie	334	0	0	0	0.00%	0	0	0.00%
6319 Convention - Dave Roy	1,267	0	0	0	0.00%	0	0	0.00%
	Convention - Jim							
6320 Fergusson	2,626	1,681	3,000	90	2.98%	2,000	(1,000)	-33.33%
	Convention - Alwyn							
6322 Vanden Berg	0	542	1,500	66	4.39%	1,000	(500)	-33.33%
6323 Convention - Scott Harris	0	0	1,500	530	35.30%	1,000	(500)	-33.33%
6324 Convention - Paul Klopp	1,196	2,146	3,500	2,442	69.78%	2,500	(1,000)	-28.57%
	Convention - Shawn							
6326 LaPorte	0	0	1,500	0	0.00%	1,000	(500)	-33.33%
	Convention - George							
6327 Irvin	2,400	1,507	1,500	825	55.00%	1,000	(500)	-33.33%
	Convention - Bill							
6328 Whetstone	0	2,637	1,500	631	42.07%	1,000	(500)	-33.33%
6330 Convention - John Becker		0	1,500	0	0.00%	1,000	(500)	-33.33%
6332 Convention - Tyler Hessel	3,680	0	0	0	0.00%	0	0	0.00%
	Convention - Peter							
6333 Walden	0	0	1,500	66	4.39%	1,000	(500)	-33.33%
6354 Meals	1,730	557	1,000	321	32.13%	500	(500)	-50.00%
6370 Staff Education/Training	843	140	2,000	1,781	89.04%	2,000	0	0.00%
6374 Telephone	912	432	0	111	0.00%	124	124	0.00%
6378 Travel	1,717	601	1,000	181	18.12%	500	(500)	-50.00%
<b>Total Operations</b>	<b>7,312</b>	<b>2,739</b>	<b>11,108</b>	<b>7,043</b>	<b>63.40%</b>	<b>4,673</b>	<b>(6,435)</b>	<b>-57.93%</b>
<b>TOTAL EXPENDITURES</b>								
	<b>122,612</b>	<b>135,770</b>	<b>161,869</b>	<b>140,193</b>	<b>86.61%</b>	<b>161,934</b>	<b>65</b>	<b>0.04%</b>

THE MUNICIPALITY OF BLUEWATER  
MEMBERS OF COUNCIL

For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
<b>SURPLUS/ (DEFICIT)</b>	<b>(116,605)</b>	<b>(129,883)</b>	<b>(158,253)</b>	<b>(138,684)</b>	<b>87.63%</b>	<b>(158,308)</b>	<b>(55)</b>	<b>0.03%</b>

THE MUNICIPALITY OF BLUEWATER  
GENERAL GOVERNMENT/TAXATION  
For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE	
<b>REVENUE</b>									
<b>PRIOR YEAR SURPLUS/DEFICIT</b>									
4101	Prior Year Surplus/Deficit		755,492		0.00%	0	(755,492)	-100.00%	
<b>TAXATION REVENUE</b>									
4105	Brucefield Water	37,893	38,160	38,160	38,160	100.00%	38,160	0	0.00%
	General Levy	6,161,952	6,133,181	6,589,580	6,589,573	100.00%	0	(6,589,580)	-100.00%
	Supplementary Taxes	56,957	50,560	51,340	121,551	236.76%	52,689	1,349	2.63%
	Write-offs	(11,601)	(11,241)	(12,440)	(212,217)	1705.92%	(30,499)	(18,059)	145.17%
	OPP Levy	1,538,008	1,539,253	1,582,474	1,586,164	100.23%	0	(1,582,474)	-100.00%
	OPP Supplementary Taxes	13,256	12,352	0	29,009	0.00%	0	0	0.00%
4249	Supplementary Taxes - Policing	0	0	0	0	0.00%	12,443	12,443	0.00%
	OPP Write-offs	(2,276)	(3,064)	0	(51,468)	0.00%	(7,040)	(7,040)	0.00%
	Payment in Lieu	48,103	44,198	39,090	52,876	135.27%	46,186	7,096	18.15%
	<b>Total Taxation Revenue</b>	<b>7,829,036</b>	<b>7,791,047</b>	<b>8,288,204</b>	<b>8,124,639</b>	<b>98.03%</b>	<b>111,939</b>	<b>(8,176,265)</b>	<b>-98.65%</b>
<b>PROVINCE OF ONTARIO UNCONDITIONAL GRANTS</b>									
5030	Province of Ontario - OMPF (was CRF)	1,239,863	1,236,191	1,402,138	1,213,681	86.56%	1,210,600	(191,538)	-13.66%
5035	Province of Ontario - Spec. Restructuring Assistance	0	0	0	330,000	0.00%	66,000	66,000	0.00%
	<b>Total Province of Ontario Unconditional Grants</b>	<b>1,239,863</b>	<b>1,236,191</b>	<b>1,402,138</b>	<b>1,543,681</b>	<b>110.09%</b>	<b>1,276,600</b>	<b>(125,538)</b>	<b>-8.95%</b>

THE MUNICIPALITY OF BLUEWATER  
GENERAL GOVERNMENT/TAXATION  
For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
<b>PROVINCE OF ONTARIO CONDITIONAL GRANTS</b>								
5109 Province of Ontario - Funding	0	0	0	75,000	0.00%	0	0	0.00%
<b>Total Province of Ontario Conditional Grants</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>0.00%</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>OTHER MUNICIPAL REVENUE</b>								
5337 Other Recoveries	413,397	523,898	567,050	3,795	0.67%	570,000	2,950	0.52%
<b>Total Other Municipal Revenue</b>	<b>413,397</b>	<b>523,898</b>	<b>567,050</b>	<b>3,795</b>	<b>0.67%</b>	<b>570,000</b>	<b>2,950</b>	<b>0.52%</b>
<b>UNALLOCATED REVENUE</b>								
5040 Investment Income Interest & Penalty	95,898	165,062	100,000	72,226	72.23%	100,000	0	0.00%
5042 Revenue - Taxation	154,292	140,838	158,535	126,504	79.80%	133,671	(24,864)	-15.68%
5044 Lottery Licences	1,572	964	1,000	665	66.51%	800	(200)	-20.00%
5046 Marriage Licences	2,600	1,700	2,000	2,000	100.00%	2,000	0	0.00%
5048 Sale of Publications, Equipment	13	0	0	0	0.00%	0	0	0.00%
5064 Other Revenue	297	41	375	74	19.68%	75	(300)	-80.00%
5066 Burial Permits	140	140	140	150	107.14%	175	35	25.00%
5068 Finance Charges Revenue	553	1,915	1,685	4,579	271.73%	2,000	315	18.69%
<b>Total Unallocated Revenue</b>	<b>255,365</b>	<b>310,660</b>	<b>263,735</b>	<b>206,198</b>	<b>78.18%</b>	<b>238,721</b>	<b>(25,014)</b>	<b>-9.48%</b>
<b>FEES &amp; SERVICE CHARGES</b>								

THE MUNICIPALITY OF BLUEWATER  
GENERAL GOVERNMENT/TAXATION  
For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
5402 General Administration - Fees	322	454	400	308	77.05%	300	(100)	-25.00%
5404 Tax & Zoning Certificate Fees	21,706	25,685	23,000	27,375	119.02%	26,530	3,530	15.35%
5486 Sale of Municipal Owned Land	0	0	0	89,276	0.00%	0	0	0.00%
<b>Total Fees &amp; Service Charges</b>	<b>22,028</b>	<b>26,139</b>	<b>23,400</b>	<b>116,959</b>	<b>499.82%</b>	<b>26,830</b>	<b>3,430</b>	<b>14.66%</b>
<b>TRANSFER FROM RESERVES &amp; RESERVE FUNDS</b>								
5950 Transfer from Reserves/Reserve Funds	50,522	301,119	58,391	1,411	2.42%	191,294	132,903	227.61%
<b>Total Transfer from Reserves &amp; Reserve Funds</b>	<b>50,522</b>	<b>301,119</b>	<b>58,391</b>	<b>1,411</b>	<b>2.42%</b>	<b>191,294</b>	<b>132,903</b>	<b>227.61%</b>
<b>TOTAL REVENUE</b>								
	<b>9,810,211</b>	<b>10,189,053</b>	<b>11,358,410</b>	<b>10,071,683</b>	<b>88.67%</b>	<b>2,415,384</b>	<b>(8,943,026)</b>	<b>-78.73%</b>
<b>EXPENDITURES</b>								
<b>WAGES &amp; BENEFITS</b>								
<b>Total Wages &amp; Benefits</b>	<b>809,408</b>	<b>753,316</b>	<b>875,920</b>	<b>859,050</b>	<b>98.07%</b>	<b>929,786</b>	<b>53,866</b>	<b>6.15%</b>
<b>OPERATIONS</b>								
6002 Intra Municipal Recoveries	(55,318)	(69,055)	(54,286)	(1,236)	2.28%	(55,304)	(1,018)	1.88%
6302 Advertising	588	1,791	5,085	1,170	23.01%	2,000	(3,085)	-60.67%

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GENERAL GOVERNMENT/TAXATION  
For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
6304 Association/ Memberships - Municipal	6,344	11,756	7,276	994	13.66%	1,000	(6,276)	-86.26%
6306 Association/ Memberships - Staff	3,027	3,535	5,043	2,615	51.86%	2,631	(2,412)	-47.83%
6308 Audit	28,500	28,500	23,391		0.00%	0	(23,391)	-100.00%
6314 Staff Appreciation	740	4,427	3,595	1,317	36.64%	1,325	(2,270)	-63.14%
6338 Conventions/Conferences Equipment	5,690	6,459	8,110	1,751	21.60%	6,500	(1,610)	-19.85%
6339 Replacement/New	0	0	24,700	10,366	41.97%	8,645	(16,055)	-65.00%
6342 Gifts & Donations	406	250	500	531	106.10%	400	(100)	-20.00%
6350 Insurance	29,536	33,624	43,088	42,274	98.11%	44,388	1,300	3.02%
6354 Meals	414	134	610		0.00%	300	(310)	-50.82%
6357 Election Expenses	29,137	1,656	1,656	1,603	96.78%	1,612	(44)	-2.64%
6360 Office Supplies	17,616	14,710	17,289	16,314	94.36%	15,000	(2,289)	-13.24%
6361 Logos, Pins, Photos, Promotions	173	371	300	36	11.85%	150	(150)	-50.00%
6364 Postage & Box Rentals	27,558	32,124	28,643	32,126	112.16%	32,319	3,676	12.83%
6366 Printing & Stationery Publications &	1,067	1,318	1,340	903	67.36%	908	(432)	-32.24%
6367 Subscriptions Marriage License	1,950	1,590	2,027	1,673	82.56%	1,683	(344)	-16.95%
6369 Expenses	1,440	720	1,440	1,440	100.00%	1,440	0	0.00%
6370 Staff Education/Training	10,472	14,528	28,391	6,905	24.32%	20,500	(7,891)	-27.79%
6371 Health & Safety	50	0	50	0	0.00%	1,198	1,148	2296.00%
6374 Telephone	9,360	11,125	9,729	11,293	116.07%	11,361	1,632	16.77%
6377 Meetings	15	13	5,000	153	3.05%	150	(4,850)	-97.00%
6378 Travel	2,874	3,205	3,525	277	7.87%	1,800	(1,725)	-48.94%
7304 Admin - Costs of Mun. Land Sales	0	0	5,000	941	18.83%	0	(5,000)	-100.00%
7305 Costs Awarded/Bad Debt Expense	1,132	387	5,000	179	3.58%	5,000	0	0.00%
7306 Tax Billing & Collection Costs	1,826	2,003	3,500	12,219	349.11%	19,571	16,071	459.17%
7311 Administration - COVID- 19 Costs	0	0	0	12,845	0.00%	4,500	4,500	0.00%
8810 Depreciation Expense	86,985	87,094	0	0	0.00%	0	0	0.00%
<b>Total Operations</b>	<b>211,582</b>	<b>192,266</b>	<b>180,002</b>	<b>158,688</b>	<b>88.16%</b>	<b>129,076</b>	<b>(50,926)</b>	<b>-28.29%</b>

**CONTRACTED  
SERVICES**

THE MUNICIPALITY OF BLUEWATER  
GENERAL GOVERNMENT/TAXATION  
For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
6401 Legal Fees	10,369	7,381	10,777	8,507	78.94%	15,000	4,223	39.19%
6402 Equipment Contract Services/Maintenance Professional/Engineering Fees	126,917	113,453	326,386	226,857	69.51%	237,446	(88,940)	-27.25%
<b>Total Contracted Services</b>	<b>165,456</b>	<b>130,044</b>	<b>357,163</b>	<b>237,394</b>	<b>66.47%</b>	<b>318,446</b>	<b>(38,717)</b>	<b>-10.84%</b>
<b>RENTS &amp; FINANCIAL EXPENSES</b>								
6502 Financial Charges - Bank/Visa	372	(611)	1,220	2,259	185.19%	2,000	780	63.93%
<b>Total Rents &amp; Financial Expenses</b>	<b>372</b>	<b>(611)</b>	<b>1,220</b>	<b>2,259</b>	<b>185.19%</b>	<b>2,000</b>	<b>780</b>	<b>63.93%</b>
<b>EXTERNAL TRANSFERS</b>								
6640 Brucefield Water	37,893	38,160	38,160	38,160	100.00%	38,160	0	0.00%
<b>Total External Transfers</b>	<b>37,893</b>	<b>38,160</b>	<b>38,160</b>	<b>38,160</b>	<b>100.00%</b>	<b>38,160</b>	<b>0</b>	<b>0.00%</b>
<b>CAPITAL EXPENSE</b>								
6906 Capital - Equipment		9,194	5,000	0	0.00%	45,000	40,000	800.00%
<b>Total Capital Expense</b>	<b>0</b>	<b>9,194</b>	<b>5,000</b>	<b>0</b>	<b>0.00%</b>	<b>45,000</b>	<b>40,000</b>	<b>800.00%</b>
<b>TRANSFER TO RESERVES &amp; RESERVE FUNDS</b>								
7902 Transfer to Reserves	441,400	541,528	597,050	602,050	0.00%	597,050	0	0.00%
<b>Total Transfer to Reserves &amp; Reserve Funds</b>	<b>441,400</b>	<b>541,528</b>	<b>597,050</b>	<b>602,050</b>	<b>0.00%</b>	<b>597,050</b>	<b>0</b>	<b>0.00%</b>



THE MUNICIPALITY OF BLUEWATER  
 GENERAL GOVERNMENT/TAXATION  
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	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
<b>TOTAL EXPENDITURES</b>	<b>1,666,112</b>	<b>1,663,898</b>	<b>2,054,515</b>	<b>1,897,602</b>	<b>63.06%</b>	<b>2,059,518</b>	<b>5,003</b>	<b>0.24%</b>
<b>SURPLUS/ (DEFICIT)</b>	<b>8,144,098</b>	<b>8,525,156</b>	<b>9,303,895</b>	<b>8,174,082</b>	<b>94.33%</b>	<b>355,866</b>	<b>(8,948,029)</b>	<b>-96.18%</b>

THE MUNICIPALITY OF BLUEWATER  
 BLUEWATER FIRE DEPARTMENTS  
 For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
<b>REVENUE</b>								
<b>OTHER MUNICIPAL REVENUE</b>								
5312								
Operations - Central Huron - Bayfield	25,000	25,000	25,000	0	0.00%	25,000	0	0.00%
5314								
Operations - Huron East - Brucefield	47,843	55,481	46,284	0	0.00%	51,662	5,378	11.62%
5316								
Operations - Huron East - Hensall	39,551	39,124	36,888	0	0.00%	39,338	2,450	6.64%
5320								
Capital - Central Huron - Bayfield	5,000	5,000	5,000	0	0.00%	5,000	0	0.00%
5324								
Fire Calls - Central Huron - Bayfield	6,035	6,619	6,000	4,600	76.67%	5,000	(1,000)	-16.67%
5326								
Fire Calls - Huron East - Brucefield	7,100	5,850	7,200	2,600	36.11%	5,000	(2,200)	-30.56%
5327								
Donations - General Public	0	0	0	400	0.00%	0	0	#DIV/0!
5334								
Other Revenue - Bluewater	20,157	41,879	32,072	28,353	88.40%	27,336	(4,736)	-14.77%
<b>Total Other Municipal     Revenue</b>	<b>150,686</b>	<b>178,953</b>	<b>158,444</b>	<b>35,953</b>	<b>22.69%</b>	<b>158,336</b>	<b>(108)</b>	<b>-0.07%</b>
<b>TRANSFER FROM RESERVES &amp; RESERVE FUNDS</b>								
5950								
Transfer from Reserves/Reserve Funds	8,220	8,920	15,000	0	0.00%	15,000	0	0.00%
<b>Total Transfer from     Reserves &amp; Reserve     Funds</b>	<b>8,220</b>	<b>8,920</b>	<b>15,000</b>	<b>0</b>	<b>0.00%</b>	<b>15,000</b>	<b>0</b>	<b>0.00%</b>

THE MUNICIPALITY OF BLUEWATER  
 BLUEWATER FIRE DEPARTMENTS  
 For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
<b>TOTAL REVENUE</b>	<b>158,906</b>	<b>187,872</b>	<b>173,444</b>	<b>35,953</b>	<b>20.73%</b>	<b>173,336</b>	<b>(108)</b>	<b>-0.06%</b>
<b>EXPENDITURES</b>								
<b>WAGES &amp; BENEFITS</b>								
<b>Total Wages &amp; Benefits</b>	<b>273,386</b>	<b>310,714</b>	<b>302,934</b>	<b>256,337</b>	<b>84.62%</b>	<b>293,766</b>	<b>(9,168)</b>	<b>-3.03%</b>
<b>OPERATIONS</b>								
6004 Intra Municipal Purchases		24,083	35,700	0	0.00%	25,000	(10,700)	-29.97%
6302 Advertising Association/	209	126	500	118	23.62%	250	(250)	-50.00%
6306 Memberships - Staff	100	500	300	200	66.67%	300	0	0.00%
6307 Mutual Aid Membership Building/Site	2,381	2,360	2,400	2,593	108.06%	2,716	316	13.17%
6312 Maintenance	19,231	15,064	16,000	13,718	85.74%	16,096	96	0.60%
6338 Conventions/Conferences Equipment		62	300		0.00%	300	0	0.00%
6339 Replacement/New			40,000	40,043	100.11%	40,240	240	0.60%
6344 Grounds Maintenance	1,674	2,409	2,500	2,534	101.35%	2,700	200	8.00%
6346 Heating Fuels	6,911	5,803	7,048	6,019	85.40%	6,913	(135)	-1.91%
6348 Hydro	8,285	7,598	8,584	6,297	73.35%	7,422	(1,162)	-13.54%
6350 Insurance	24,296	23,665	28,055	24,222	86.34%	28,223	168	0.60%
6351 Licenses	2,510	2,510	2,573	2,565	99.70%	2,582	9	0.35%
6352 Materials	4,969	5,563	6,002	6,519	108.61%	6,200	198	3.30%
6360 Office Supplies	1,726	1,063	1,400	346	24.73%	1,000	(400)	-28.57%
6370 Staff Education/Training	8,220	8,920	15,000	17,245	114.97%	15,000	0	0.00%
6372 Taxes		(4,393)		70	0.00%	0	0	0.00%
6374 Telephone	6,572	7,563	6,061	6,133	101.19%	6,408	347	5.73%
6378 Travel	1,865	2,155	2,928	675	23.05%	2,928	0	0.00%
6388 Water	4,422	4,019	4,474	4,428	98.98%	4,763	289	6.46%

THE MUNICIPALITY OF BLUEWATER  
 BLUEWATER FIRE DEPARTMENTS  
 For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
7310 Personal Protective Equipment	15,590	21,689	16,900	8,271	48.94%	17,000	100	0.59%
7312 Answering Service - City of Stratford	21,117	21,600	21,965	22,006	100.19%	22,200	235	1.07%
7314 Awards	3,806	4,262	3,852	3,515	91.26%	4,000	148	3.84%
7316 Public Education & Prevention	2,839	563	3,200		0.00%	3,200	0	0.00%
8810 Depreciation Expense	176,660	174,435			0.00%	0	0	0.00%
<b>Total Operations</b>	<b>313,382</b>	<b>331,618</b>	<b>225,742</b>	<b>167,519</b>	<b>74.21%</b>	<b>215,441</b>	<b>(10,301)</b>	<b>-4.56%</b>
<b>CONTRACTED SERVICES</b>								
6402 Equipment Contract Services/Maintenance	77,057	84,511	91,967	71,849	78.13%	92,518	551	0.60%
6408 Contract & Fire Calls - South Huron (Dashwood)	25,687	24,781	41,285	45,221	109.53%	44,938	3,653	8.85%
6410 Contract & Fire Calls - Lambton Shores (Grand Bend)	18,465	18,723	19,384	19,173	98.91%	19,500	116	0.60%
6412 Contract & Fire Calls - South Huron (Exeter)	19,122	15,214	15,382	10,940	71.12%	23,060	7,678	49.92%
6414 Contract & Fire Calls - Central Huron	6,500	6,500	6,500	6,500	100.00%	6,500	0	0.00%
<b>Total Contracted Services</b>	<b>146,832</b>	<b>149,728</b>	<b>174,518</b>	<b>153,683</b>	<b>88.06%</b>	<b>186,516</b>	<b>11,998</b>	<b>6.87%</b>
<b>CAPITAL EXPENSE</b>								
6901 Capital Expense			43,481	43,452	99.93%	190,000	146,519	336.97%
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>43,481</b>	<b>43,452</b>	<b>99.93%</b>	<b>190,000</b>	<b>146,519</b>	<b>336.97%</b>
<b>TRANSFER TO RESERVES &amp; RESERVE FUNDS</b>								
7902 Transfer to Reserves	188,000	188,000	213,000	600	0.28%	256,000	43,000	20.19%

THE MUNICIPALITY OF BLUEWATER  
 BLUEWATER FIRE DEPARTMENTS  
 For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
Total Transfer to Reserves & Reserve Funds	188,000	188,000	213,000	600	0.28%	256,000	43,000	20.19%
<b>TOTAL EXPENDITURES</b>	<b>921,600</b>	<b>980,060</b>	<b>959,675</b>	<b>621,590</b>	<b>64.77%</b>	<b>1,141,723</b>	<b>182,048</b>	<b>18.97%</b>
<b>SURPLUS/ (DEFICIT)</b>	<b>(762,695)</b>	<b>(792,188)</b>	<b>(786,231)</b>	<b>(585,637)</b>	<b>74.49%</b>	<b>(968,387)</b>	<b>(182,156)</b>	<b>23.17%</b>

THE MUNICIPALITY OF BLUEWATER  
PROTECTION TO PERSONS & PROPERTY  
For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
<b>REVENUE</b>								
<b>PROVINCE OF ONTARIO CONDITIONAL GRANTS</b>								
5109 Province of Ontario - Funding		15,009	5,834		0.00%	0	(5,834)	-100.00%
<b>Total Province of Ontario Conditional Grants</b>	<b>0</b>	<b>15,009</b>	<b>5,834</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>(5,834)</b>	<b>-100.00%</b>
<b>OTHER MUNICIPAL REVENUE</b>								
5334 Other Revenue - Bluewater	1,600	2,580	1,800	2,600	144.44%	2,250	450	25.00%
5337 Other Recoveries	7,971	10,022	0	14,866	0.00%	0	0	0.00%
<b>Total Other Municipal Revenue</b>	<b>9,571</b>	<b>12,602</b>	<b>1,800</b>	<b>17,466</b>	<b>970.32%</b>	<b>2,250</b>	<b>450</b>	<b>25.00%</b>
<b>UNALLOCATED REVENUE</b>								
5050 Building Permits	214,533	237,122	215,000	220,385	102.50%	225,000	10,000	4.65%
5054 Dog Licences & Fines	11,230	10,350	10,500	10,420	99.24%	10,500	0	0.00%
5056 Fines Revenue	520	505	500	220	44.00%	1,000	500	100.00%
5057 Bldg Dept Fines Revenue	0	5,750	0	0	0.00%	0	0	0.00%
5058 Parking Fines Revenue	589	752	600	2,882	480.33%	2,500	1,900	316.67%
5060 Septic System Permits	18,250	21,500	17,000	23,000	135.29%	20,000	3,000	17.65%
5061 Plumbing System Permits	0	0	30,383	52,848	173.94%	50,000	19,617	64.57%
5064 Other Revenue	0	0	0	268	0.00%	0	0	0.00%
5070 Sign & Pool Permits	475	1,405	500	2,730	546.00%	1,000	500	100.00%
<b>Total Unallocated Revenue</b>	<b>245,597</b>	<b>277,384</b>	<b>274,483</b>	<b>312,753</b>	<b>113.94%</b>	<b>310,000</b>	<b>35,517</b>	<b>12.94%</b>

THE MUNICIPALITY OF BLUEWATER  
 PROTECTION TO PERSONS & PROPERTY  
 For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
<b>FEES &amp; SERVICE CHARGES</b>								
Specific Fees - Inspection								
5407 Fees	1,569	227			0.00%	0	0	0.00%
5411 Fence Viewing	0	0	0	0	0.00%	0	0	0.00%
<b>Total Fees &amp; Service Charges</b>	<b>1,569</b>	<b>227</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFER FROM RESERVES &amp; RESERVE FUNDS</b>								
Transfer from								
5950 Reserves/Reserve Funds	52,290	76,086	52,160		0.00%	91,460	39,300	75.35%
<b>Total Transfer from Reserves &amp; Reserve Funds</b>	<b>52,290</b>	<b>76,086</b>	<b>52,160</b>	<b>0</b>	<b>0.00%</b>	<b>91,460</b>	<b>39,300</b>	<b>75.35%</b>
<b>TOTAL REVENUE</b>								
	<b>309,026</b>	<b>381,308</b>	<b>334,277</b>	<b>330,218</b>	<b>98.79%</b>	<b>403,710</b>	<b>69,433</b>	<b>20.77%</b>
<b>EXPENDITURES</b>								
<b>WAGES &amp; BENEFITS</b>								
<b>Total Wages &amp; Benefits</b>	<b>202,643</b>	<b>256,480</b>	<b>275,339</b>	<b>269,295</b>	<b>97.81%</b>	<b>332,193</b>	<b>56,854</b>	<b>20.65%</b>
<b>OPERATIONS</b>								
6004 Intra Municipal Purchases	19,238	14,222	11,868	497	4.19%	11,962	94	0.79%
6005 Intermunicipal Purchases	2,625	57	48,048	4,470	9.30%	5,450	(42,598)	-88.66%
6302 Advertising	1,025	1,202	850	4	0.48%	1,050	200	23.53%

THE MUNICIPALITY OF BLUEWATER  
 PROTECTION TO PERSONS & PROPERTY  
 For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
6306 Association/ Memberships - Staff Equipment	397	1,032	7,639	574	7.51%	2,100	(5,539)	-72.51%
6339 Replacement/New	124	0	5,950	4,485	75.37%	9,300	3,350	56.30%
6352 Materials	1,005	1,569	2,000	1,038	51.91%	2,000	0	0.00%
6360 Office Supplies	584	576	1,162	613	52.75%	1,050	(112)	-9.64%
6370 Staff Education/Training	10,572	10,127	14,260	3,152	22.11%	15,460	1,200	8.42%
6374 Telephone	1,098	1,493	800	1,371	171.33%	2,352	1,552	194.00%
6378 Travel	64	0	0	0	0.00%	0	0	0.00%
6380 Uniforms & Clothing Costs Awarded/Bad Debt	407	390	500	211	42.12%	750	250	50.00%
7305 Expense	5,850	175	0	5,000	0.00%	0	0	0.00%
7326 Veterinary Fees	48	0	1,000	1,095	109.49%	1,100	100	10.00%
8810 Depreciation Expense	7,523	6,914	0	0	0.00%	0	0	0.00%
<b>Total Operations</b>	<b>50,560</b>	<b>37,756</b>	<b>94,077</b>	<b>22,509</b>	<b>23.93%</b>	<b>52,574</b>	<b>(41,503)</b>	<b>-44.12%</b>
<b>CONTRACTED SERVICES</b>								
6401 Legal Fees	4,702	12,188	11,000	10,282	93.48%	11,000	0	0.00%
6402 Equipment Contract Services/Maintenance Professional/Engineering	12,316	24,428	15,406	10,463	67.91%	10,885	(4,521)	-29.35%
6404 Fees Bluewater Operating	0	338	0	1,026	0.00%	2500	2,500	0.00%
6416 Agreement	0	0	14,650	15,094	103.03%	8,100	(6,550)	-44.71%
6420 Policing Costs	1,522,173	1,536,029	1,582,466	1,318,720	83.33%	1,572,789	(9,677)	-0.61%
6424 By-law Enforcement		686	20,000	15,431	77.16%	20,000	0	0.00%
6426 Animal Control	14,033	23,225	23,201	20,012	86.25%	23,201	0	0.00%
6428 Fence Viewing Animal Control - Dog	0	0	300	0	0.00%	300	0	0.00%
6430 Count and Tags	245	268	300	294	97.94%	325	25	8.33%
<b>Total Contracted Services</b>	<b>1,553,469</b>	<b>1,597,162</b>	<b>1,667,323</b>	<b>1,391,321</b>	<b>83.45%</b>	<b>1,649,100</b>	<b>(18,223)</b>	<b>-1.09%</b>
<b>EXTERNAL TRANSFERS</b>								
6602 Conservation Authority Levy Cost	205,844	224,357	237,451	237,451	100.00%	245,055	7,604	3.20%



THE MUNICIPALITY OF BLUEWATER  
 PROTECTION TO PERSONS & PROPERTY  
 For the Twelve Months Ending Thursday, December 31, 2020

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2020</b>	<b>PERCENT</b>	<b>2021 DRAFT</b>	<b>DOLLAR</b>	<b>PERCENT</b>
	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Budget</b>	<b>ACTUALS</b>	<b>CHANGE</b>	<b>BUDGET</b>	<b>CHANGE</b>	<b>CHANGE</b>
6604 Conservation Authority Project Cost	99,356	84,479	72,688	72,688	100.00%	50,061	(22,627)	-31.13%
<b>Total External Transfers</b>	<b>305,200</b>	<b>308,836</b>	<b>310,139</b>	<b>310,139</b>	<b>100.00%</b>	<b>295,116</b>	<b>(15,023)</b>	<b>-4.84%</b>
<b>TRANSFER TO RESERVES &amp; RESERVE FUNDS</b>								
7904 Transfer to Reserves - Equipment		13,357	28,769		0.00%	17,896	(10,873)	-37.79%
<b>Total Transfer to Reserves &amp; Reserve Funds</b>	<b>0</b>	<b>13,357</b>	<b>28,769</b>	<b>0</b>	<b>0.00%</b>	<b>17,896</b>	<b>(10,873)</b>	<b>-37.79%</b>
<b>TOTAL EXPENDITURES</b>								
	<b>2,111,872</b>	<b>2,213,591</b>	<b>2,375,647</b>	<b>1,993,265</b>	<b>83.90%</b>	<b>2,346,879</b>	<b>(28,768)</b>	<b>-1.21%</b>
<b>SURPLUS/ (DEFICIT)</b>								
	<b>(1,802,846)</b>	<b>(1,832,283)</b>	<b>(2,041,370)</b>	<b>(1,663,047)</b>	<b>81.47%</b>	<b>(1,943,169)</b>	<b>98,201</b>	<b>-4.81%</b>

THE MUNICIPALITY OF BLUEWATER  
 BLUEWATER ROADS DEPARTMENT  
 For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE	2021 CPI 1.006
<b>REVENUE</b>									
<b>PROVINCE OF ONTARIO CONDITIONAL GRANTS</b>									
5104	Province of Ontario - Grants	169,834	259,374	2,309,884	238,650	10.33%	942,760	(1,367,124)	-59.19%
	<b>Total Province of Ontario Conditional Grants</b>	<b>169,834</b>	<b>259,374</b>	<b>2,309,884</b>	<b>238,650</b>	<b>10.33%</b>	<b>942,760</b>	<b>(1,367,124)</b>	<b>-59.19%</b>
<b>OTHER MUNICIPAL REVENUE</b>									
5334	Other Revenue - Bluewater	108,006	180,831	800	(1,957)	-244.59%	800	0	0.00%
	<b>Total Other Municipal Revenue</b>	<b>108,006</b>	<b>180,831</b>	<b>800</b>	<b>(1,957)</b>	<b>-244.59%</b>	<b>800</b>	<b>0</b>	<b>0.00%</b>
<b>FEES &amp; SERVICE CHARGES</b>									
5412	Snow Removal	0	0	0	0	0.00%	0	0	0.00%
5418	Public Road Grading Fees	7,865	5,606	4,500	4,950	110.00%	4,500	0	0.00%
5420	Patronage/Member/Other Fees (Roads)	2,664	3,632	2,500	2,249	89.98%	3,000	500	20.00%
	<b>Total Fees &amp; Service Charges</b>	<b>10,529</b>	<b>9,239</b>	<b>7,000</b>	<b>7,199</b>	<b>102.85%</b>	<b>7,500</b>	<b>500</b>	<b>7.14%</b>
<b>TRANSFER FROM RESERVES &amp; RESERVE FUNDS</b>									
5910	Transfer from Obligatory Deferred Revenue	0	0	224,358	0	0.00%	1,019,217	794,859	354.28%
5950	Transfer from Reserves/Reserve Funds	321,985	70,053	598,865	0	0.00%	1,756,050	1,157,185	193.23%

THE MUNICIPALITY OF BLUEWATER  
 BLUEWATER ROADS DEPARTMENT  
 For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE	2021 CPI 1.006
<b>Total Transfer from Reserves &amp; Reserve Funds</b>	321,985	70,053	823,223	0	0.00%	2,775,267	1,952,044	237.12%	
<b>TOTAL REVENUE</b>	<b>610,354</b>	<b>519,497</b>	<b>3,140,907</b>	<b>243,893</b>	<b>7.77%</b>	<b>3,726,327</b>	<b>585,420</b>	<b>18.64%</b>	
<b>EXPENDITURES</b>									
<b>WAGES &amp; BENEFITS</b>									
<b>Total Wages &amp; Benefits</b>	795,655	796,026	1,043,026	753,741	72.26%	1,067,371	24,345	2.33%	
<b>OPERATIONS</b>									
6002 Intra Municipal Recoveries	(15,000)	(10,819)	(11,000)	(12,602)	114.57%	0	11,000	-100.00%	
6004 Intra Municipal Purchases	158,259	158,872	379,998	112	0.03%	382,280	2,282	0.60%	
6302 Advertising	692	3,429	4,000	72	1.79%	2,600	(1,400)	-35.00%	
6306 Association/ Memberships - Staff	705	607	1,500	723	48.19%	1,500	0	0.00%	
6310 Building Equipment - Repairs/Maintenance	0	0	0	17	0.00%	0	0	0.00%	
6312 Building/Site Maintenance	6,748	17,390	25,000	2,755	11.02%	40,410	15,410	61.64%	
6338 Conventions/Conferences	3,237	4,181	4,500	2,682	59.60%	3,500	(1,000)	-22.22%	
6339 Equipment Replacement/New	0	0	10,450	4,596	43.98%	6,500	(3,950)	-37.80%	
6346 Heating Fuels	5,840	4,652	4,645	4,402	94.78%	4,850	205	4.41%	
6348 Hydro	20,733	21,390	23,538	17,094	72.62%	21,799	(1,739)	-7.39%	
6350 Insurance	16,308	15,267	23,753	15,099	63.56%	24,941	1,188	5.00%	
6351 Licenses	2,872	2,294	2,921	1,266	43.35%	2,939	18	0.60%	
6352 Materials	444,037	460,231	454,133	481,075	105.93%	484,858	30,725	6.77%	
6354 Meals	95	60	100	0	0.00%	100	0	0.00%	
6360 Office Supplies	917	2,723	1,650	1,498	90.79%	1,866	216	13.10%	
6364 Postage & Box Rentals	38	40	120	24	19.72%	120	0	0.00%	
6368 Roads Operations - Rentals	288,954	239,155	0	355,759	0.00%	0	0	0.00%	
6370 Staff Education/Training	6,060	6,556	5,750	8,136	141.50%	5,200	(550)	-9.57%	

THE MUNICIPALITY OF BLUEWATER  
 BLUEWATER ROADS DEPARTMENT  
 For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE	2021 CPI 1.006
6374 Telephone	6,190	7,413	6,945	6,586	94.82%	6,950	5	0.07%	
6376 Tools		1,727	1,756	1,598	90.99%	1,767	11	0.60%	
6378 Travel	470	236	219	104	47.55%	235	16	7.31%	
6380 Uniforms & Clothing Rental to Operation -	6,384	4,981	6,671	5,654	84.75%	6,671	0	0.00%	
6381 Vehicles	0	0	0	(12,700)	0.00%	0	0	0.00%	
6386 Vehicle Maintenance - Repairs	0	473	0	0	0.00%	0	0	0.00%	
6388 Water	4,003	3,534	3,329	4,539	136.35%	3,398	69	2.07%	
7305 Costs Awarded/Bad Debt Expense	4,905	3,597	2,971	1,113	37.45%	2,850	(121)	-4.07%	
7320 Lakeshore Grants	130,683	0	127,183	112,893	88.76%	127,183	0	0.00%	
8810 Depreciation Expense	865,704	866,268	0	0	0.00%	0	0	0.00%	
8812 Gain or Loss on Disposal of TCA	160,483	(2,500)	0	0	0.00%	0	0	0.00%	
<b>Total Operations</b>	<b>2,119,318</b>	<b>1,811,757</b>	<b>1,080,132</b>	<b>1,002,492</b>	<b>92.81%</b>	<b>1,132,516</b>	<b>52,384</b>	<b>4.85%</b>	
<b>CONTRACTED SERVICES</b>									
6402 Equipment Contract Services/Maintenance Professional/Engineering	313,126	356,203	408,352	363,699	89.07%	428,830	20,478	5.01%	
6404 Fees	7,991	35,138	146,400	5,380	3.68%	198,100	51,700	35.31%	
<b>Total Contracted Services</b>	<b>321,117</b>	<b>391,342</b>	<b>554,752</b>	<b>369,079</b>	<b>66.53%</b>	<b>626,930</b>	<b>72,178</b>	<b>13.01%</b>	
<b>CAPITAL EXPENSE</b>									
6914 Capital - Bridges & Culverts	1,465	0	2,486,252	39,379	1.58%	40,000	(2,446,252)	-98.39%	
6915 Capital - Construction Contracts	3,828	19,135	778,476	563,357	72.37%	3,359,667	2,581,191	331.57%	
6916 Capital - Sidewalks	0	1,455	30,000	0	0.00%	130,000	100,000	333.33%	
<b>Total Capital Expense</b>	<b>5,293</b>	<b>20,590</b>	<b>3,294,728</b>	<b>602,736</b>	<b>18.29%</b>	<b>3,529,667</b>	<b>234,939</b>	<b>7.13%</b>	
<b>TRANSFER TO RESERVES &amp; RESERVE FUNDS</b>									
7902 Transfer to Reserves	0	75,000	0	0	0.00%	109,610	109,610	0.00%	
7907 Transfer to Reserves - Bridges & Culverts	0	287,374	0	0	0.00%	0	0	0.00%	

THE MUNICIPALITY OF BLUEWATER  
 BLUEWATER ROADS DEPARTMENT  
 For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE	2021 CPI 1.006
Transfer to Reserves - Roads & Streets - 7908 Lakeshore	76,165	5,112	75,000	0	0.00%	75,000	0	0.00%	
Transfer to Reserves - Roads & Streets - Paving & Construction 7909	362,864	0	345,488	0	0.00%	85,000	(260,488)	-75.40%	
Transfer to Reserves - Roads & Streets - 7910 Equipment	245,142	245,142	252,074	0	0.00%	322,074	70,000	27.77%	
<b>Total Transfer to Reserves &amp; Reserve Funds</b>	<b>684,171</b>	<b>612,628</b>	<b>672,562</b>	<b>0</b>	<b>0.00%</b>	<b>591,684</b>	<b>(80,878)</b>	<b>-12.03%</b>	
<b>TOTAL EXPENDITURES</b>	<b>3,925,554</b>	<b>3,632,342</b>	<b>6,645,200</b>	<b>2,728,048</b>	<b>41.05%</b>	<b>6,948,167</b>	<b>302,967</b>	<b>4.56%</b>	
<b>SURPLUS/ (DEFICIT)</b>	<b>(3,315,200)</b>	<b>(3,112,845)</b>	<b>(3,504,293)</b>	<b>(2,484,156)</b>	<b>70.89%</b>	<b>(3,221,841)</b>	<b>282,452</b>	<b>-8.06%</b>	

THE MUNICIPALITY OF BLUEWATER  
FLEET OPERATIONS

For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE	2021 CPI 1.006
<b>REVENUE</b>				0					
<b>OTHER MUNICIPAL REVENUE</b>									
Other Revenue -									
5334 Bluewater	0	0	0	0	0.00%	0	0	0.00%	
5338 Sale of Equipment	0	0	1,000	27,000	0.00%	25,000	24,000	2400.00%	
<b>Total Other Municipal Revenue</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>27,000</b>	<b>0.00%</b>	<b>25,000</b>	<b>24,000</b>	<b>2400.00%</b>	
<b>TRANSFER FROM RESERVES &amp; RESERVE FUNDS</b>									
Transfer from									
5950 Reserves/Reserve Funds	160,200	392,555	912,000	0	0.00%	926,994	14,994	1.64%	
<b>Total Transfer from Reserves &amp; Reserve Funds</b>	<b>160,200</b>	<b>392,555</b>	<b>912,000</b>	<b>0</b>	<b>0.00%</b>	<b>926,994</b>	<b>14,994</b>	<b>1.64%</b>	
<b>TOTAL REVENUE</b>	<b>160,200</b>	<b>392,555</b>	<b>913,000</b>	<b>27,000</b>	<b>0.00%</b>	<b>951,994</b>	<b>38,994</b>	<b>4.27%</b>	
<b>EXPENDITURES</b>									
<b>WAGES &amp; BENEFITS</b>									
<b>Total Wages &amp; Benefits</b>	<b>85,461</b>	<b>112,501</b>	<b>84,031</b>	<b>85,912</b>	<b>102.24%</b>	<b>98,460</b>	<b>14,429</b>	<b>17.17%</b>	
<b>OPERATIONS</b>									

THE MUNICIPALITY OF BLUEWATER  
FLEET OPERATIONS

For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE	2021 CPI 1.006
Intra Municipal									
6002 Recoveries	(358,680)	(299,514)	(595,707)	0	0.00%	(599,281)	(3,574)	0.60%	
Equipment									
6339 Replacement/New	0	0	0	90	0.00%	0	0	0.00%	
6350 Insurance	18,189	19,532	21,559	21,706	100.68%	22,637	1,078	5.00%	
6351 Licenses	102	14,138	14,488		0.00%	14,575	87	0.60%	
6352 Materials	106,064	158,457	95,318	123,359	129.42%	124,099	28,781	30.19%	
Roads Operations -									
6368 Rentals	2,256	4,328	0	4,222	0.00%	0	0	0.00%	
Rental to Operation -									
6381 Vehicles	(335,279)	(302,628)	0	(399,868)	0.00%	0	0	0.00%	
Vehicle Maintenance -									
6382 Fuel	210,634	202,241	174,650	121,004	69.28%	188,929	14,279	8.18%	
Vehicle Maintenance -									
6384 Oil	13,320	28,688	13,546	2,383	17.59%	16,537	2,991	22.08%	
Vehicle Maintenance -									
6386 Repairs	174,639	183,915	192,115	206,094	107.28%	182,888	(9,227)	-4.80%	
<b>Total Operations</b>	<b>(168,756)</b>	<b>9,157</b>	<b>(84,031)</b>	<b>78,989</b>	<b>-94.00%</b>	<b>(49,616)</b>	<b>34,415</b>	<b>-40.96%</b>	
<b>CONTRACTED SERVICES</b>									
Equipment Contract									
6402 Services/Maintenance	1,587	8,346	0	30,712	0.00%	0	0	0.00%	
<b>Total Contracted Services</b>	<b>1,587</b>	<b>8,346</b>	<b>0</b>	<b>30,712</b>	<b>0.00%</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	
<b>RENTS &amp; FINANCIAL EXPENSES</b>									
Financial Charges -									
6502 Bank/Visa	0	46	0	0	0.00%	0	0	0.00%	
<b>Total Rents &amp; Financial Expenses</b>	<b>0</b>	<b>46</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	
<b>CAPITAL EXPENSE</b>									
Capital -									
6908 Vehicle/Equipment	216	0	912,000	222,052	24.35%	926,994	14,994	1.64%	

THE MUNICIPALITY OF BLUEWATER  
FLEET OPERATIONS

For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE	2021 CPI 1.006
Total Capital Expense	216	0	912,000	222,052	24.35%	926,994	14,994	1.64%	
<b>TRANSFER TO RESERVES &amp; RESERVE FUNDS</b>									
7902 Transfer to Reserves	173,541	435,240	1,000	0	0.00%	25,000	24,000	2400.00%	
<b>Total Transfer to Reserves &amp; Reserve Funds</b>	<b>173,541</b>	<b>435,240</b>	<b>1,000</b>	<b>0</b>	<b>0.00%</b>	<b>25,000</b>	<b>24,000</b>	<b>2400.00%</b>	
<hr/>									
<b>TOTAL EXPENDITURES</b>	<b>92,049</b>	<b>565,290</b>	<b>913,000</b>	<b>417,664</b>	<b>45.75%</b>	<b>1,000,838</b>	<b>87,838</b>	<b>9.62%</b>	
<hr/>									
<b>SURPLUS/ (DEFICIT)</b>	<b>68,151</b>	<b>(172,735)</b>	<b>0</b>	<b>(390,664)</b>	<b>0.00%</b>	<b>(48,843)</b>	<b>(48,843)</b>	<b>0.00%</b>	



THE MUNICIPALITY OF BLUEWATER  
STREET LIGHTS

For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE	2021 CPI 1.006
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**REVENUE**

**PRIOR YEAR  
SURPLUS/DEFICIT**

**TAXATION  
REVENUE**

4115	Dashwood Street Lights Dinsley Terrace Street	8,481	8,745	9,101	9,101	100.00%	9,101	0	0.00%
4116	Lights	1,907	1,949	2,046	2,046	100.00%	2,046	0	0.00%
4120	Bayview Street Lights	2,600	2,736	2,888	2,888	100.00%	2,888	0	0.00%
4125	Bachand Street Lights	400	409	429	429	100.00%	429	0	0.00%
4127	Harris Avenue Lights	400	1,110	1,166	1,278	109.63%	1,166	0	0.00%
4130	Lakewood Street Lights	2,416	2,469	2,592	2,592	100.00%	2,592	0	0.00%
4135	Brucefield Street Lights	8,478	8,738	9,098	9,098	100.00%	9,098	0	0.00%
4140	Kippen Street Lights	2,243	2,292	2,407	2,407	100.00%	2,407	0	0.00%
4145	Varna Street Lights	3,216	3,396	3,570	3,564	99.83%	3,570	0	0.00%
4150	Bayfield Street Lights	57,413	67,265	69,485	70,320	101.20%	69,485	0	0.00%
4155	Hensall Street Lights	32,322	33,291	34,685	34,536	99.57%	34,685	0	0.00%
4160	Zurich Street Lights	24,140	27,699	28,950	29,034	100.29%	28,950	0	0.00%
	<b>Total Taxation Revenue</b>	<b>144,016</b>	<b>160,098</b>	<b>166,417</b>	<b>167,294</b>	<b>100.53%</b>	<b>166,417</b>	<b>0</b>	<b>0.00%</b>

**OTHER  
MUNICIPAL  
REVENUE**

5305	IESO Funding	0	0	36,300	36,300	0.00%	0	(36,300)	-100.00%
	<b>Total Other Municipal Revenue</b>	<b>0</b>	<b>0</b>	<b>36,300</b>	<b>36,300</b>	<b>0.00%</b>	<b>0</b>	<b>(36,300)</b>	<b>-100.00%</b>

THE MUNICIPALITY OF BLUEWATER  
STREET LIGHTS

For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE	2021 CPI 1.006
<b>TRANSFER FROM RESERVES &amp; RESERVE FUNDS</b>									
5950	Transfer from Reserves/Reserve Funds	0	0	269,025	0	0.00%	0	(269,025)	-100.00%
	<b>Total Transfer from Reserves &amp; Reserve Funds</b>	<b>0</b>	<b>0</b>	<b>269,025</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>(269,025)</b>	<b>-100.00%</b>
<hr/>									
<hr/>									
<b>TOTAL REVENUE</b>									
		<b>144,016</b>	<b>160,098</b>	<b>471,742</b>	<b>203,594</b>	<b>35.46%</b>	<b>166,417</b>	<b>(305,325)</b>	<b>-64.72%</b>
<b>EXPENDITURES</b>									
<b>WAGES &amp; BENEFITS</b>									
	<b>Total Wages &amp; Benefits</b>	<b>473</b>	<b>130</b>	<b>791</b>	<b>1,031</b>	<b>130.30%</b>	<b>1,037</b>	<b>246</b>	<b>31.12%</b>
<b>OPERATIONS</b>									
6348	Hydro	68,986	75,147	23,600	56,030	230.52%	30,059	6,459	27.37%
6352	Materials	42,188	37,193	3,000	22,180	550.48%	10,000	7,000	233.33%
6368	Roads Operations - Rentals	94	15	0	192	0.00%	100	100	0.00%
	<b>Total Operations</b>	<b>111,268</b>	<b>112,354</b>	<b>26,600</b>	<b>78,401</b>	<b>267.33%</b>	<b>40,159</b>	<b>13,559</b>	<b>50.97%</b>
<b>CONTRACTED SERVICES</b>									
6406	Service Agreements	305	237	15,000	15,574	103.83%	750	(14,250)	-95.00%

THE MUNICIPALITY OF BLUEWATER  
STREET LIGHTS

For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE	2021 CPI 1.006
<b>Total Contracted Services</b>	305	237	15,000	15,574	103.83%	750	(14,250)	-95.00%	
<b>CAPITAL EXPENSE</b>									
6906 Capital - Equipment	0	0	305,325	317,138	103.87%	0	(305,325)	-100.00%	
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>305,325</b>	<b>317,138</b>	<b>103.87%</b>	<b>0</b>	<b>(305,325)</b>	<b>-100.00%</b>	
<b>TRANSFER TO RESERVES &amp; RESERVE FUNDS</b>									
7902 Transfer to Reserves	0	0	124,026	0	0.00%	124,471	445	0.36%	
<b>Total Transfer to Reserves &amp; Reserve Funds</b>	<b>0</b>	<b>0</b>	<b>124,026</b>	<b>0</b>	<b>0.00%</b>	<b>124,471</b>	<b>445</b>	<b>0.36%</b>	
<b>CURRENT YEAR SURPLUS/DEFICIT</b>									
9999 Current Year Surplus/Deficit	31,981	49,414	0	0	0.00%	0	0	0.00%	
<b>Total Current Year Surplus/Deficit</b>	<b>31,981</b>	<b>49,414</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	
<b>TOTAL EXPENDITURES</b>									
	<b>144,026</b>	<b>162,135</b>	<b>471,742</b>	<b>412,144</b>	<b>85.82%</b>	<b>166,417</b>	<b>(305,325)</b>	<b>-64.72%</b>	
<b>SURPLUS/ (DEFICIT)</b>									
	<b>(10)</b>	<b>(2,037)</b>	<b>0</b>	<b>(208,549)</b>	<b>0.00%</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	

THE MUNICIPALITY OF BLUEWATER  
MARINA

For the Twelve Months Ending Thursday, December 31, 2020

	<b>2018 ACTUALS</b>	<b>2019 ACTUALS</b>	<b>2020 Budget</b>	<b>2020 ACTUALS</b>	<b>PERCENT CHANGE</b>	<b>2021 DRAFT BUDGET</b>	<b>DOLLAR CHANGE</b>	<b>PERCENT CHANGE</b>	
<b>REVENUE</b>									
<b>FEDERAL GOVERNMENT GRANTS</b>									
5210	Federal Government - Federal Grants	29,589	22,984	31,000	24,861	80.20%	30,000	(1,000)	-3.23%
	<b>Total Federal Government Grants</b>	<b>29,589</b>	<b>22,984</b>	<b>31,000</b>	<b>24,861</b>	<b>80.20%</b>	<b>30,000</b>	<b>(1,000)</b>	<b>-3.23%</b>
<b>OTHER MUNICIPAL REVENUE</b>									
5334	Other Revenue - Bluewater	5,000	5,241	5,000	5,343	106.86%	5,000	0	0.00%
	<b>Total Other Municipal Revenue</b>	<b>5,000</b>	<b>5,241</b>	<b>5,000</b>	<b>5,343</b>	<b>106.86%</b>	<b>5,000</b>	<b>0</b>	<b>0.00%</b>
<b>FEES &amp; SERVICE CHARGES</b>									
5452	Docking Fees	12,083	12,630	12,845	13,249	103.14%	12,922	77	0.60%
5454	Berthing Fees	380	380	380	380	100.00%	380	0	0.00%
5462	Dredging Portioned Fees	32,564	26,110	35,632		0.00%	37,610	1,978	5.55%
	<b>Total Fees &amp; Service Charges</b>	<b>45,027</b>	<b>39,121</b>	<b>48,857</b>	<b>13,629</b>	<b>27.90%</b>	<b>50,912</b>	<b>2,055</b>	<b>4.21%</b>
<b>TRANSFER FROM RESERVES &amp; RESERVE FUNDS</b>									

THE MUNICIPALITY OF BLUEWATER  
MARINA

For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
5950 Transfer from Reserves/Reserve Funds				5,408	0.00%	0	0	0.00%
<b>Total Transfer from Reserves &amp; Reserve Funds</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,408</b>	<b>0.00%</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>79,616</b>	<b>67,346</b>	<b>84,857</b>	<b>49,241</b>	<b>58.03%</b>	<b>85,912</b>	<b>1,055</b>	<b>1.24%</b>
<b>EXPENDITURES</b>								
<b>WAGES &amp; BENEFITS</b>								
<b>Total Wages &amp; Benefits</b>	<b>103</b>	<b>946</b>	<b>1,000</b>	<b>1,567</b>	<b>156.70%</b>	<b>1,000</b>	<b>0</b>	<b>0.00%</b>
<b>OPERATIONS</b>								
6004 Intra Municipal Purchases Building/Site	0	0	0	0	0.00%	0	0	0.00%
6312 Maintenance Equipment	0	195	0	653	0.00%	0	0	0.00%
6339 Replacement/New	0	164	0	0	0.00%	0	0	0.00%
6344 Grounds Maintenance	0	272	0	217	0.00%	0	0	0.00%
6348 Hydro	554	375	500	0	0.00%	500	0	0.00%
6350 Insurance	2,993	3,164	3,221	3,405	105.72%	3,382	161	5.00%
6351 Licenses	600	0	600	0	0.00%	600	0	0.00%
6352 Materials	0	202	0	41	0.00%	0	0	0.00%
Roads Operations -								
6368 Rentals	20	136	0	359	0.00%	0	0	0.00%
8320 Program Expense	2,975	3,367	3,424	3,612	105.49%	6,612	3,188	93.11%

THE MUNICIPALITY OF BLUEWATER  
MARINA

For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
Total Operations	7,141	7,876	7,745	8,286	106.99%	11,094	3,349	43.24%
<b>CONTRACTED SERVICES</b>								
6402 Equipment Contract Services/Maintenance	59,178	46,344	62,000	49,997	80.64%	60,000	(2,000)	-3.23%
<b>Total Contracted Services</b>	<b>59,178</b>	<b>46,344</b>	<b>62,000</b>	<b>49,997</b>	<b>80.64%</b>	<b>60,000</b>	<b>(2,000)</b>	<b>-3.23%</b>
<b>RENTS &amp; FINANCIAL EXPENSES</b>								
6510 Lease to Federal Government	12,159	12,706	13,225		0.00%	13,225	0	0.00%
<b>Total Rents &amp; Financial Expenses</b>	<b>12,159</b>	<b>12,706</b>	<b>13,225</b>	<b>0</b>	<b>0.00%</b>	<b>13,225</b>	<b>0</b>	<b>0.00%</b>
<b>CAPITAL EXPENSE</b>								
6948 Capital - Marina				15,974	0.00%	0	0	0.00%
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,974</b>	<b>0.00%</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFER TO RESERVES &amp; RESERVE FUNDS</b>								
7930 Transfer to Reserves - Marina	5,000	5,000	5,000	0	0.00%	5,000	0	0.00%
<b>Total Transfer to Reserves &amp; Reserve Funds</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>	<b>0.00%</b>	<b>5,000</b>	<b>0</b>	<b>0.00%</b>

THE MUNICIPALITY OF BLUEWATER  
MARINA

For the Twelve Months Ending Thursday, December 31, 2020

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2020</b>	<b>PERCENT</b>	<b>2021 DRAFT</b>	<b>DOLLAR</b>	<b>PERCENT</b>
	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Budget</b>	<b>ACTUALS</b>	<b>CHANGE</b>	<b>BUDGET</b>	<b>CHANGE</b>	<b>CHANGE</b>
<b>TOTAL</b>								
<b>EXPENDITURES</b>	<b>83,581</b>	<b>72,872</b>	<b>88,970</b>	<b>75,825</b>	<b>85.22%</b>	<b>90,319</b>	<b>1,349</b>	<b>1.52%</b>
<b>SURPLUS/ (DEFICIT)</b>	<b>(3,965)</b>	<b>(5,526)</b>	<b>(4,113)</b>	<b>(26,583)</b>	<b>646.32%</b>	<b>(4,407)</b>	<b>(294)</b>	<b>7.15%</b>

THE MUNICIPALITY OF BLUEWATER

Sanitary Sewer

For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE	2021 CPI 1.006
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**REVENUE**

**TAXATION  
REVENUE**

4166	Hensall Sewage/ Frontage/Connect	0	53,090	106,180	106,180	100.00%	106,180	0	0.00%
4170	Sewer - 2013 Zurich Lagoon Debenture - 20 yrs	113,112	113,112	113,112	113,112	100.00%	113,112	0	0.00%
	<b>Total Taxation Revenue</b>	<b>113,112</b>	<b>166,202</b>	<b>219,292</b>	<b>219,291</b>	<b>100.00%</b>	<b>219,292</b>	<b>0</b>	<b>0.00%</b>

**PROVINCE OF  
ONTARIO  
CONDITIONAL  
GRANTS**

5114	Province of Ontario - Grants - OMAFRA Funding	13,538	7,536	6,000	5,797	96.61%	0	(6,000)	-100.00%
	<b>Total Province of Ontario Conditional Grants</b>	<b>13,538</b>	<b>7,536</b>	<b>6,000</b>	<b>5,797</b>	<b>96.61%</b>	<b>0</b>	<b>(6,000)</b>	<b>-100.00%</b>

**FEDERAL  
GOVERNMENT  
GRANTS**

5214	Federal Government - BCF - Bayfield	27,072	15,071	12,000	11,593	96.61%	0	(12,000)	-100.00%
	<b>Total Federal Government Grants</b>	<b>27,072</b>	<b>15,071</b>	<b>12,000</b>	<b>11,593</b>	<b>96.61%</b>	<b>0</b>	<b>(12,000)</b>	<b>-100.00%</b>



THE MUNICIPALITY OF BLUEWATER

Sanitary Sewer

For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE	2021 CPI 1.006
<b>FEES &amp; SERVICE CHARGES - UTILITIES</b>									
5510									
Repairs/Maintenance Recoveries	0	37	0	10	0.00%	0	0	0.00%	
5544									
Land Rental Revenue - Hensall Lagoon	2,240	0	2,240	0	0.00%	2,240	0	0.00%	
5560									
Sewer Billings Dumping at Bayfield Lagoon	785,425	818,974	832,467	858,555	103.13%	1,094,463	261,996	31.47%	
5566									
Lagoon	1,750	1,750	1,500	2,920	194.67%	1,500	0	0.00%	
5568									
Deposits for Future Capacity - Bayfield Sewer	45,979	54,451	50,739	37,929	74.75%	51,043	304	0.60%	
5590									
Billings to Reserve	23,979	149,267	303,108	305,324	100.73%	600,058	296,950	97.97%	
<b>Total Fees &amp; Service Charges - Utilities</b>									
	<b>859,373</b>	<b>1,024,480</b>	<b>1,190,054</b>	<b>1,204,738</b>	<b>101.23%</b>	<b>1,749,304</b>	<b>559,250</b>	<b>46.99%</b>	
<b>TRANSFER FROM RESERVES &amp; RESERVE FUNDS</b>									
5950									
Transfer from Reserves/Reserve Funds	279,189	144,619	70,812	0	0.00%	1,000	(69,812)	-98.59%	
<b>Total Transfer from Reserves &amp; Reserve Funds</b>									
	<b>279,189</b>	<b>144,619</b>	<b>70,812</b>	<b>0</b>	<b>0.00%</b>	<b>1,000</b>	<b>(69,812)</b>	<b>-98.59%</b>	
<b>TOTAL REVENUE</b>									
	<b>1,292,284</b>	<b>1,357,908</b>	<b>1,498,158</b>	<b>1,441,419</b>	<b>96.21%</b>	<b>1,969,596</b>	<b>471,438</b>	<b>31.47%</b>	

**EXPENDITURES**

THE MUNICIPALITY OF BLUEWATER

Sanitary Sewer

For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE	2021 CPI 1.006
<b>WAGES &amp; BENEFITS</b>									
<b>Total Wages &amp; Benefits</b>	44,732	56,013	86,985	62,271	71.59%	92,303	5,318	6.11%	
<b>OPERATIONS</b>									
6004 Intra Municipal Purchases	14,045	22,292	14,613	0	0.00%	14,905	292	2.00%	
6302 Advertising	0	386	200	99	49.61%	200	0	0.00%	
6306 Association/ Memberships - Staff	75	0	400	0	0.00%	400	0	0.00%	
6312 Building/Site Maintenance Equipment	309	459	21,000	7,666	36.51%	21,000	0	0.00%	
6339 Replacement/New	0	0	1,000	0	0.00%	1,000	0	0.00%	
6344 Grounds Maintenance	3,520	4,535	1,200	56	4.64%	2,685	1,485	123.75%	
6346 Heating Fuels	312	266	518	289	55.79%	497	(21)	-4.08%	
6348 Hydro	88,854	97,457	106,492	78,560	73.77%	98,101	(8,391)	-7.88%	
6350 Insurance	11,479	11,840	12,627	11,619	92.02%	13,860	1,233	9.76%	
6352 Materials	16,430	21,948	12,289	17,275	140.57%	19,208	6,919	56.31%	
6360 Office Supplies	704	334	463	230	49.75%	414	(49)	-10.67%	
Roads Operations -									
6368 Rentals	396	112	0	4,006	0.00%	1,300	1,300	0.00%	
6370 Staff Education/Training	356	0	1,000	0	0.00%	1,000	0	0.00%	
6372 Taxes	33,266	23,135	22,717	38,013	167.33%	24,291	1,574	6.93%	
6374 Telephone	7,949	8,834	8,084	8,179	101.18%	8,887	803	9.93%	
6386 Vehicle Maintenance - Repairs	0	0	0	1,068	0.00%	0	0	0.00%	
7305 Costs Awarded/Bad Debt Expense	14,640	7,320	5,000	0	0.00%	5,000	0	0.00%	
7313 Utility Billings - Write-offs	0	0	0	1,792	0.00%	0	0	0.00%	
8810 Depreciation Expense	365,267	367,094	0	0	0.00%	0	0	0.00%	
<b>Total Operations</b>	<b>557,601</b>	<b>566,010</b>	<b>207,603</b>	<b>168,853</b>	<b>81.33%</b>	<b>212,748</b>	<b>5,145</b>	<b>2.48%</b>	

**CONTRACTED SERVICES**

THE MUNICIPALITY OF BLUEWATER

Sanitary Sewer

For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE	2021 CPI 1.006
6401 Legal Fees	0	0	5,000	0	0.00%	5,000	0	0.00%	
Professional/Engineering									
6404 Fees	2,200	0	132,000	41,432	31.39%	114,000	(18,000)	-13.64%	
6405 Contractor's Expensees	8,664	18,099	36,905	4,540	12.30%	18,429	(18,476)	-50.06%	
OCWA									
6460 Agreement/Operating	253,974	227,568	233,689	233,689	100.00%	233,689	0	0.00%	
6462 OCWA Cost Plus	82,630	109,596	85,000	114,944	135.23%	95,000	10,000	11.76%	
<b>Total Contracted Services</b>	<b>347,468</b>	<b>355,262</b>	<b>492,594</b>	<b>394,605</b>	<b>80.11%</b>	<b>466,118</b>	<b>(26,476)</b>	<b>-5.37%</b>	
<b>LONG-TERM DEBT CHARGES- PRINCIPAL</b>									
6808 Debenture Debt Charges - Sewer - Principal	62,163	64,585	146,775	67,102	45.72%	150,709	3,934	2.68%	
<b>Total Long-Term Debt Charges - Principal</b>	<b>62,163</b>	<b>64,585</b>	<b>146,775</b>	<b>67,102</b>	<b>45.72%</b>	<b>150,709</b>	<b>3,934</b>	<b>2.68%</b>	
<b>LONG-TERM DEBT CHARGES- INTEREST</b>									
6208 Debenture Debt Charges - Sewer - Interest	51,344	48,922	72,913	46,405	63.64%	68,980	(3,933)	-5.39%	
<b>Total Long-Term Debt Charges - Interest</b>	<b>51,344</b>	<b>48,922</b>	<b>72,913</b>	<b>46,405</b>	<b>63.64%</b>	<b>68,980</b>	<b>(3,933)</b>	<b>-5.39%</b>	
<b>CAPITAL EXPENSE</b>									
6901 Capital Expense	55,474	33,743	67,000		0.00%	0	(67,000)	-100.00%	
6906 Capital - Equipment	29,897	29,655	15,000	6,572	43.81%	0	(15,000)	-100.00%	
<b>Total Capital Expense</b>	<b>85,371</b>	<b>63,398</b>	<b>82,000</b>	<b>6,572</b>	<b>8.01%</b>	<b>0</b>	<b>(82,000)</b>	<b>-100.00%</b>	

THE MUNICIPALITY OF BLUEWATER

Sanitary Sewer

For the Twelve Months Ending Thursday, December 31, 2020

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2020</b>	<b>PERCENT</b>	<b>2021 DRAFT</b>	<b>DOLLAR</b>	<b>PERCENT</b>	<b>2021 CPI</b>
	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Budget</b>	<b>ACTUALS</b>	<b>CHANGE</b>	<b>BUDGET</b>	<b>CHANGE</b>	<b>CHANGE</b>	<b>1.006</b>
<b>TRANSFER TO RESERVES &amp; RESERVE FUNDS</b>									
7902	Transfer to Reserves	73,647	0	106,180	0	0.00%	378,682	272,502	256.64%
8902	Transfer to Reserve Funds	45,979	54,451	0	37,929	0.00%	0	0	0.00%
8904	Transfer from Billings	23,979	149,267	303,108	305,324	75.78%	600,058	296,950	97.97%
	<b>Total Transfer to Reserves &amp; Reserve Funds</b>	<b>143,605</b>	<b>203,718</b>	<b>409,288</b>	<b>343,253</b>	<b>65.39%</b>	<b>978,740</b>	<b>569,452</b>	<b>139.13%</b>
<b>TOTAL EXPENDITURES</b>									
		<b>1,292,284</b>	<b>1,357,908</b>	<b>1,498,158</b>	<b>1,089,061</b>	<b>67.65%</b>	<b>1,969,597</b>	<b>471,439</b>	<b>31.47%</b>
<b>SURPLUS/ (DEFICIT)</b>									
		<b>0</b>	<b>0</b>	<b>0</b>	<b>352,358</b>	<b>0.00%</b>	<b>(0)</b>	<b>(0)</b>	<b>0.00%</b>

THE MUNICIPALITY OF BLUEWATER

Water

For the Twelve Months Ending Thursday, December 31, 2020

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2020</b>	<b>PERCENT</b>	<b>2021 DRAFT</b>	<b>DOLLAR</b>	<b>PERCENT</b>	
	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Budget</b>	<b>ACTUALS</b>	<b>CHANGE</b>	<b>BUDGET</b>	<b>CHANGE</b>	<b>CHANGE</b>	
<b>REVENUE</b>									
<b>TAXATION</b>									
<b>REVENUE</b>									
4164	Bayfield Waterline	224,224	224,224	224,224	224,224	100.00%	224,224	(0)	0.00%
4169	Hensall Waterline	606,132	606,132	606,132	606,132	100.00%	606,132	0	0.00%
4173	Varna Water Debenture			31,556	31,557	100.00%	31,556	0	0.00%
	<b>Total Taxation</b>								
	<b>Revenue</b>	<b>830,356</b>	<b>830,356</b>	<b>861,912</b>	<b>861,912</b>	<b>100.00%</b>	<b>861,912</b>	<b>(0)</b>	<b>0.00%</b>
<b>PROVINCE OF</b>									
<b>ONTARIO</b>									
<b>CONDITIONAL</b>									
<b>GRANTS</b>									
5112	Province of Ontario - OSTAR	25,001	50,002	25,001	0	0.00%	25,001	0	0.00%
5114	Province of Ontario - Grants - CWWF Funding	10,403	377	553	553	99.97%	0	(553)	-100.00%
	<b>Total Province of</b>								
	<b>Ontario Conditional</b>								
	<b>Grants</b>	<b>35,404</b>	<b>50,379</b>	<b>25,554</b>	<b>553</b>	<b>2.16%</b>	<b>25,001</b>	<b>(553)</b>	<b>-2.16%</b>
<b>FEDERAL</b>									
<b>GOVERNMENT</b>									
<b>GRANTS</b>									
5214	Federal Government - CWWF - Hensall	20,807	755	1,106	1,106	99.97%	0	(1,106)	-100.00%
	<b>Total Federal</b>								
	<b>Government Grants</b>	<b>20,807</b>	<b>755</b>	<b>1,106</b>	<b>1,106</b>	<b>99.97%</b>	<b>0</b>	<b>(1,106)</b>	<b>-100.00%</b>

THE MUNICIPALITY OF BLUEWATER

Water

For the Twelve Months Ending Thursday, December 31, 2020

	<b>2018 ACTUALS</b>	<b>2019 ACTUALS</b>	<b>2020 Budget</b>	<b>2020 ACTUALS</b>	<b>PERCENT CHANGE</b>	<b>2021 DRAFT BUDGET</b>	<b>DOLLAR CHANGE</b>	<b>PERCENT CHANGE</b>
<b>OTHER MUNICIPAL REVENUE</b>								
5337 Other Recoveries	10,174	6,543	0	1,235	0.00%	1,000	1,000	0.00%
5338 Sale of Equipment	0	7,671	0	1,522	0.00%	0	0	0.00%
<b>Total Other Municipal Revenue</b>	<b>10,174</b>	<b>14,214</b>	<b>0</b>	<b>2,757</b>	<b>0.00%</b>	<b>1,000</b>	<b>1,000</b>	<b>0.00%</b>
<b>FEES &amp; SERVICE CHARGES - UTILITIES</b>								
Repairs/Maintenance								
5510 Recoveries	3,033	32,392	5,000	10,743	214.87%	5,000	0	0.00%
5520 Hook-up Charges	14,906	2,956	15,000	23,390	155.93%	15,000	0	0.00%
5526 Water Billings	1,228,215	1,252,850	1,268,219	1,312,234	103.47%	1,400,810	132,591	10.45%
5534 Water Permit	1,900	2,250	1,600	1,850	115.63%	1,817	217	13.54%
5538 Disconnect/Reconnect	4,675	4,700	4,250	3,875	91.18%	4,492	242	5.69%
Water Penalty & Interest								
5540 Earned	18,687	21,564	17,439	21,400	122.71%	19,145	1,706	9.78%
5590 Billings to Reserve	482,161	556,036	631,145	638,108	101.10%	607,819	(23,326)	-3.70%
<b>Total Fees &amp; Service Charges - Utilities</b>	<b>1,753,577</b>	<b>1,872,746</b>	<b>1,942,653</b>	<b>2,011,600</b>	<b>103.55%</b>	<b>2,054,082</b>	<b>111,429</b>	<b>5.74%</b>
<b>TRANSFER FROM RESERVES &amp; RESERVE FUNDS</b>								
Transfer from								
5950 Reserves/Reserve Funds	476,931	773,454	1,000	0	0.00%	1,000	0	0.00%
5986 Water - Transfer from Reserve Fund	0	0	427,510	0	0.00%	0	(427,510)	-100.00%

THE MUNICIPALITY OF BLUEWATER

Water

For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
<b>Total Transfer from Reserves &amp; Reserve Funds</b>	476,931	773,454	428,510	0	0.00%	1,000	(427,510)	-99.77%
<b>TOTAL REVENUE</b>	<b>3,127,248</b>	<b>3,541,904</b>	<b>3,259,735</b>	<b>2,877,929</b>	<b>88.29%</b>	<b>2,942,995</b>	<b>(316,740)</b>	<b>-9.72%</b>
<b>EXPENDITURES</b>								
<b>WAGES &amp; BENEFITS</b>								
<b>Total Wages &amp; Benefits</b>	<b>74,126</b>	<b>100,508</b>	<b>114,967</b>	<b>106,937</b>	<b>93.02%</b>	<b>123,383</b>	<b>8,416</b>	<b>7.32%</b>
<b>OPERATIONS</b>								
6004 Intra Municipal Purchases	32,773	42,573	44,098	243	0.55%	34,779	(9,319)	-21.13%
6302 Advertising Association/	603	744	1,144	912	79.69%	1,000	(144)	-12.59%
6306 Memberships - Staff Building/Site	75		400	0	0.00%	400	0	0.00%
6312 Maintenance Equipment	97	5,164	13,500	0	0.00%	7,000	(6,500)	-48.15%
6339 Replacement/New	0	0	1,000	0	0.00%	14,500	13,500	1350.00%
6344 Grounds Maintenance	213	244	100	(17)	-16.98%	100	0	0.00%
6346 Heating Fuels	1,785	1,494	1,020	1,284	125.85%	0	(1,020)	-100.00%
6348 Hydro	35,047	32,711	38,205	27,909	73.05%	0	(38,205)	-100.00%
6350 Insurance	11,078	11,677	12,685	12,313	97.06%	13,319	634	5.00%
6351 Licenses	0	0	750	0	0.00%	0	(750)	-100.00%
6352 Materials	30,608	66,208	45,000	19,193	42.65%	0	(45,000)	-100.00%
6360 Office Supplies	1,557	794	1,052	632	60.06%	0	(1,052)	-100.00%

THE MUNICIPALITY OF BLUEWATER

Water

For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
6364 Postage & Box Rentals	0	14	0	0	0.00%	0	0	0.00%
Roads Operations -								
6368 Rentals	3,154	5,777	0	11,780	0.00%	3,919	3,919	0.00%
6370 Staff Education/Training	356	0	1,000	0	0.00%	1,000	0	0.00%
6372 Taxes	6,554	4,279	5,500	5,327	96.85%	5,500	0	0.00%
6374 Telephone	3,808	4,443	5,000	4,863	97.27%	0	(5,000)	-100.00%
6376 Tools	0	0	500	0	0.00%	500	0	0.00%
6380 Uniforms & Clothing	0	0	300	0	0.00%	300	0	0.00%
Costs Awarded/Bad Debt								
7305 Expense	1,263	0	5,000	0	0.00%	5,000	0	0.00%
Utility Billings - Write-								
7313 offs	20	365	300	4,301	1433.70%	300	0	0.00%
Water Consumption								
8334 Charges	240,169	274,590	246,756	258,054	104.58%	251,043	4,287	1.74%
8810 Depreciation Expense	394,491	401,783	0	0	0.00%	0	0	0.00%
<b>Total Operations</b>	<b>763,651</b>	<b>852,860</b>	<b>423,310</b>	<b>346,793</b>	<b>81.92%</b>	<b>338,660</b>	<b>(84,650)</b>	<b>-20.00%</b>
<b>CONTRACTED SERVICES</b>								
6401 Legal Fees	0	0	3,000	0	0.00%	3,000	0	0.00%
Equipment Contract								
6402 Services/Maintenance	9,216	38,830	34,000	10,288	30.26%	0	(34,000)	-100.00%
Professional/Engineering								
6404 Fees	3,836	1,374	640,000	11,001	1.72%	370,000	(270,000)	-42.19%
6405 Contractor's Expenses	4,926	9,633	35,000	2,902	8.29%	0	(35,000)	-100.00%
OCWA								
6460 Agreement/Operating	397,489	376,032	350,533	385,768	110.05%	350,533	0	0.00%
6462 OCWA Cost Plus	140,479	113,539	87,818	96,151	109.49%	67,700	(20,118)	-22.91%
<b>Total Contracted Services</b>	<b>555,946</b>	<b>539,408</b>	<b>1,150,351</b>	<b>506,110</b>	<b>44.00%</b>	<b>791,233</b>	<b>(359,118)</b>	<b>-31.22%</b>
<b>LONG-TERM DEBT CHARGES- PRINCIPAL</b>								



THE MUNICIPALITY OF BLUEWATER

Water

For the Twelve Months Ending Thursday, December 31, 2020

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2020</b>	<b>PERCENT</b>	<b>2021 DRAFT</b>	<b>DOLLAR</b>	<b>PERCENT</b>	
	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Budget</b>	<b>ACTUALS</b>	<b>CHANGE</b>	<b>BUDGET</b>	<b>CHANGE</b>	<b>CHANGE</b>	
6814	Debenture Debt Charges - Bayfield Water - Principal	89,638	92,311	95,064	95,064	100.00%	187,285	92,221	97.01%
6824	Debenture Debt Charges - Varna Water - Principal	0	0	0	0	100.00%	22,762	22,762	0.00%
6830	Debenture Debt Chgs - Principal - Hensall WtrRatpyr	121,651	128,021	134,725	134,725	100.00%	141,781	7,056	5.24%
6831	Debenture Debt Chgs - Principal - Hensall WtrGFE	75,851	80,096	84,578	84,578	100.00%	89,311	4,733	5.60%
	<b>Total Long-Term Debt Charges - Principal</b>	<b>287,140</b>	<b>300,428</b>	<b>314,367</b>	<b>314,367</b>	<b>100.00%</b>	<b>253,855</b>	<b>34,552</b>	<b>10.99%</b>
	<b>LONG-TERM DEBT CHARGES- INTEREST</b>								
6214	Debenture Debt Charges - Bayfield Water - Interest	44,621	41,948	39,195	39,195	100.00%	37,616	(1,579)	-4.03%
6224	Debenture Debt Charges - Varna Water - Interest	0	0	0	0	100.00%	8,794	8,794	0.00%
6230	Debenture Debt Chgs - Interest - Hensall WtrRatpyr	94,355	87,985	81,281	81,281	100.00%	74,225	(7,056)	-8.68%
6231	Debenture Debt Chgs - Interest - Hensall WtrGFE	339,990	335,745	333,263	331,263	99.40%	326,530	(6,733)	-2.02%
	<b>Total Long-Term Debt Charges - Interest</b>	<b>478,967</b>	<b>465,678</b>	<b>453,739</b>	<b>451,739</b>	<b>99.56%</b>	<b>409,549</b>	<b>(4,995)</b>	<b>-1.10%</b>

THE MUNICIPALITY OF BLUEWATER

Water

For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
<b>CAPITAL EXPENSE</b>								
6906 Capital - Equipment	82,083	15,705	140,300	654	0.47%	0	(140,300)	-100.00%
<b>Total Capital Expense</b>	<b>82,083</b>	<b>15,705</b>	<b>140,300</b>	<b>654</b>	<b>0.47%</b>	<b>0</b>	<b>(140,300)</b>	<b>-100.00%</b>
<b>TRANSFER TO RESERVES &amp; RESERVE FUNDS</b>								
7902 Transfer to Reserves	172,873	73,100	31,556	0	0.00%	243,435	211,879	671.44%
8902 Transfer to Reserve Funds	148,218	34,900	0	1,235	0.00%	0	0	0.00%
8904 Transfer from Billings	482,161	556,036	631,145	479,388	75.96%	607,819	(23,326)	-3.70%
<b>Total Transfer to Reserves &amp; Reserve Funds</b>	<b>803,252</b>	<b>664,035</b>	<b>662,701</b>	<b>480,623</b>	<b>72.52%</b>	<b>851,254</b>	<b>188,553</b>	<b>28.45%</b>
<b>TOTAL EXPENDITURES</b>								
	<b>3,045,165</b>	<b>2,938,623</b>	<b>3,259,735</b>	<b>2,207,223</b>	<b>67.71%</b>	<b>2,767,934</b>	<b>(357,542)</b>	<b>-10.97%</b>
<b>SURPLUS/ (DEFICIT)</b>								
	<b>82,083</b>	<b>603,281</b>	<b>0</b>	<b>670,705</b>	<b>0.00%</b>	<b>175,061</b>	<b>40,802</b>	<b>0.00%</b>

THE MUNICIPALITY OF BLUEWATER  
ENVIRONMENT

For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE	
<b>REVENUE</b>									
<b>FEES &amp; SERVICE CHARGES</b>									
5467	Landfill Tipping Fees	233,859	177,916	165,000	174,549	105.79%	175,174	10,174	6.17%
5470	Sale of Blue Boxes/Cones	405	330	100	10	10.00%	0	(100)	-100.00%
5472	Garbage Bag Tags	167,954	162,776	62,500	37,264	59.62%	0	(62,500)	-100.00%
5473	Wheelie Bin Revenue	44,500	44,740	468,100	338,700	72.36%	671,385	203,285	43.43%
	<b>Total Fees &amp; Service Charges</b>	<b>446,718</b>	<b>385,761</b>	<b>695,700</b>	<b>550,523</b>	<b>79.13%</b>	<b>846,559</b>	<b>150,859</b>	<b>21.68%</b>
<b>TRANSFER FROM RESERVES &amp; RESERVE FUNDS</b>									
5950	Transfer from Reserves/Reserve Funds	2,794	3,878	79,000	0	0.00%	39,000	(40,000)	-50.63%
	<b>Total Transfer from Reserves &amp; Reserve Funds</b>	<b>2,794</b>	<b>3,878</b>	<b>79,000</b>	<b>0</b>	<b>0.00%</b>	<b>39,000</b>	<b>(40,000)</b>	<b>-50.63%</b>
<b>TOTAL REVENUE</b>									
		<b>449,512</b>	<b>389,640</b>	<b>774,700</b>	<b>550,523</b>	<b>71.06%</b>	<b>885,559</b>	<b>110,859</b>	<b>14.31%</b>

**EXPENDITURES**

**WAGES & BENEFITS**

THE MUNICIPALITY OF BLUEWATER  
ENVIRONMENT

For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
<b>Total Wages &amp; Benefits</b>	<b>20,682</b>	<b>38,452</b>	<b>41,602</b>	<b>40,137</b>	<b>96.48%</b>	<b>38,287</b>	<b>(3,315)</b>	<b>-7.97%</b>
<b>OPERATIONS</b>								
Intra Municipal								
6004 Purchases		37		30	0.00%	0	0	0.00%
6302 Advertising	1,301	556	1,000	33	3.31%	800	(200)	-20.00%
Building/Site								
6312 Maintenance	215	830	750	22	2.87%	500	(250)	-33.33%
Equipment								
6339 Replacement/New	0	0	500	580	116.00%	600	100	20.00%
6346 Heating Fuels		259	200	116	58.06%	200	0	0.00%
6348 Hydro	2,132	4,564	4,000	4,206	105.15%	4,000	0	0.00%
6350 Insurance	629	678	747	731	97.79%	700	(47)	-6.29%
6352 Materials	4,071	9,191	10,000	6,996	69.96%	6,500	(3,500)	-35.00%
6360 Office Supplies	209	204	200	272	135.80%	250	50	25.00%
Roads Operations -								
6368 Rentals	22	824	0	3,372	0.00%	0	0	0.00%
6370 Staff Education/Training	2,794	3,878	5,000	204	4.07%	5,000	0	0.00%
6372 Taxes	13,004	13,841	12,500	15,051	120.41%	14,877	2,377	19.02%
6374 Telephone	86	350	305	327	107.17%	300	(5)	-1.64%
6380 Uniforms & Clothing	127	130	1,000	92	9.19%	1,000	0	0.00%
Costs Awarded/Bad Debt								
7305 Expense	42	21	0	0	0.00%	0	0	0.00%
7358 Lab Analysis	8,445	5,976	9,178	4,426	48.22%	8,000	(1,178)	-12.84%
Contribution to Waste								
7390 Site - Current	1,900	1,900	0	1,900	0.00%	0	0	0.00%
7392 Pre-Post Closure Costs	24,000	25,900	24,000	0	0.00%	24,000	0	0.00%
<b>Total Operations</b>	<b>58,975</b>	<b>69,138</b>	<b>69,380</b>	<b>38,356</b>	<b>55.28%</b>	<b>66,727</b>	<b>(2,653)</b>	<b>-3.82%</b>
<b>CONTRACTED SERVICES</b>								
Equipment Contract								
6402 Services/Maintenance	542,199	583,455	715,408	690,758	96.55%	765,494	50,086	7.00%

THE MUNICIPALITY OF BLUEWATER  
ENVIRONMENT

For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
6404 Professional/Engineering Fees	96,793	112,730	193,592	73,262	37.84%	150,031	(43,561)	-22.50%
<b>Total Contracted Services</b>	<b>638,992</b>	<b>696,185</b>	<b>909,000</b>	<b>764,020</b>	<b>84.05%</b>	<b>915,525</b>	<b>6,525</b>	<b>0.72%</b>
<b>CAPITAL EXPENSE</b>								
6901 Capital Expense	0	0	200,000	0	0.00%	300,000	100,000	50.00%
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0.00%</b>	<b>300,000</b>	<b>100,000</b>	<b>50.00%</b>
<b>TRANSFER TO RESERVES &amp; RESERVE FUNDS</b>								
7904 Transfer to Reserves - Equipment	40,616	125,000	0	0	0.00%	0	0	0.00%
<b>Total Transfer to Reserves &amp; Reserve Funds</b>	<b>40,616</b>	<b>125,000</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>								
	<b>759,265</b>	<b>928,775</b>	<b>1,219,982</b>	<b>842,513</b>	<b>69.06%</b>	<b>1,320,539</b>	<b>100,557</b>	<b>8.24%</b>
<b>SURPLUS/ (DEFICIT)</b>								
	<b>(309,753)</b>	<b>(539,136)</b>	<b>(445,282)</b>	<b>(291,991)</b>	<b>65.57%</b>	<b>(434,980)</b>	<b>10,302</b>	<b>-2.31%</b>

THE MUNICIPALITY OF BLUEWATER  
CEMETERIES

For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE	
<b>REVENUE</b>									
<b>OTHER MUNICIPAL REVENUE</b>									
Donations - General									
5327	Public	200	0	100	0	0.00%	0	-100	-100.00%
5337	Other Recoveries	0	0	0	0	0.00%	0	0	0.00%
<b>Total Other Municipal Revenue</b>		<b>200</b>	<b>0</b>	<b>100</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>(100)</b>	<b>-100.00%</b>
<b>FEES &amp; SERVICE CHARGES</b>									
5463	Interment Rights	4,080	3,450	3,000	6,150	205.00%	5,500	2,500	83.33%
5464	Interment Fees	16,100	12,243	11,000	13,675	124.32%	12,000	1,000	9.09%
5465	Installation Fee Bayfield Cemetery	0	0	150	2,400	1600.00%	150	0	0.00%
5496	Revenue	0	0	150	0	0.00%	0	(150)	-100.00%
<b>Total Fees &amp; Service Charges</b>		<b>20,180</b>	<b>15,693</b>	<b>14,300</b>	<b>22,225</b>	<b>155.42%</b>	<b>17,650</b>	<b>3,350</b>	<b>23.43%</b>
<b>TRANSFER FROM RESERVES &amp; RESERVE FUNDS</b>									
Transfer from									
5950	Reserves/Reserve Funds	0	10,493	3,000	0	0.00%	3,000	0	0.00%
<b>Total Transfer from Reserves &amp; Reserve Funds</b>		<b>0</b>	<b>10,493</b>	<b>3,000</b>	<b>0</b>	<b>0.00%</b>	<b>3,000</b>	<b>0</b>	<b>0.00%</b>

THE MUNICIPALITY OF BLUEWATER  
CEMETERIES

For the Twelve Months Ending Thursday, December 31, 2020

		2018	2019	2020	2020	PERCENT	2021 DRAFT	DOLLAR	PERCENT
		ACTUALS	ACTUALS	Budget	ACTUALS	CHANGE	BUDGET	CHANGE	CHANGE
<b>TRUST FUND REVENUE</b>									
5810	Transfer from Trust Funds	3,149	4,049	2,499	0	0.00%	0	(2,499)	-100.00%
	<b>Total Transfer from Trust Funds</b>	<b>3,149</b>	<b>4,049</b>	<b>2,499</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>(2,499)</b>	<b>-100.00%</b>
<hr/>									
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<b>TOTAL REVENUE</b>		<b>23,529</b>	<b>30,235</b>	<b>19,899</b>	<b>22,225</b>	<b>111.69%</b>	<b>20,650</b>	<b>751</b>	<b>3.77%</b>
<hr/>									
<hr/>									
<b>EXPENDITURES</b>									
<b>WAGES &amp; BENEFITS</b>									
	<b>Total Wages &amp; Benefits</b>	<b>0</b>	<b>4,710</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>OPERATIONS</b>									
6004	Intra Municipal Purchases	25,818	10,820	11,000	12,602	114.57%	14,340	3,340	30.36%
6302	Advertising	78	100	101		0.00%	100	(1)	-0.99%
	Building/Site								
6312	Maintenance	45	22	704		0.00%	0	(704)	-100.00%
6344	Grounds Maintenance	119				0.00%	0	0	0.00%
6350	Insurance	1,192	1,339	1,283	1,366	106.43%	1,187	(97)	-7.52%
6351	Licenses	327	375	388	291	75.00%	390	2	0.60%
6352	Materials	0	0	0	0	0.00%	156	156	0.00%
6360	Office Supplies	4	174	200		0.00%	200	0	0.00%
6364	Postage and Bos Rentals	0	0	0	0	0.00%	0	0	0.00%

THE MUNICIPALITY OF BLUEWATER  
CEMETERIES

For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
6370 Staff Education/Training	0	0	3,000	0	0.00%	3,000	0	0.00%
6378 Travel	0	0	0	0	0.00%	0	0	0.00%
8370 Grave - Openings	0	0	0	0	0.00%	0	0	0.00%
8812 Gain or Loss on Disposal of TCA	0	0	0	0	0.00%	0	0	0.00%
<b>Total Operations</b>	<b>27,585</b>	<b>12,829</b>	<b>16,676</b>	<b>14,259</b>	<b>85.50%</b>	<b>19,372</b>	<b>2,696</b>	<b>16.17%</b>
<b>CONTRACTED SERVICES</b>								
6402 Equipment Contract Services/Maintenance	11,133	6,750	7,400	12,733	172.07%	10,628	3,228	43.62%
<b>Total Contracted Services</b>	<b>11,133</b>	<b>6,750</b>	<b>7,400</b>	<b>12,733</b>	<b>172.07%</b>	<b>10,628</b>	<b>3,228</b>	<b>43.62%</b>
<b>TRANSFER TO RESERVES &amp; RESERVE FUNDS</b>								
7902 Transfer to Reserves	12,000	0	0	0	0.00%	0	0	0.00%
<b>Total Transfer to Reserves &amp; Reserve Funds</b>	<b>12,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>								
	<b>50,718</b>	<b>24,289</b>	<b>24,076</b>	<b>26,992</b>	<b>112.11%</b>	<b>30,000</b>	<b>5,924</b>	<b>24.61%</b>
<b>SURPLUS/ (DEFICIT)</b>								
	<b>(27,189)</b>	<b>5,945</b>	<b>(4,177)</b>	<b>(4,767)</b>	<b>114.13%</b>	<b>(9,350)</b>	<b>(5,173)</b>	<b>123.85%</b>



THE MUNICIPALITY OF BLUEWATER  
RECREATION/PARKS/FACILITIES  
For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
<b>REVENUE</b>								
<b>PROVINCE OF ONTARIO CONDITIONAL GRANTS</b>								
	Province of Ontario - Grants - OMAFRA							
5114	24,520	10	0	0	0.00%	0	0	0.00%
	<b>Total Province of Ontario Conditional Grants</b>							
	<b>24,520</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>FEDERAL GOVERNMENT GRANTS</b>								
	Federal Government - Summer Career							
5205	3,360	9,800	6,000	5,292	88.20%	7,000	1,000	16.67%
	Federal Government - Federal Grants							
5210	0	58,500	0	0	0.00%	0	0	0.00%
	<b>Total Federal Government Grants</b>							
	<b>3,360</b>	<b>68,300</b>	<b>6,000</b>	<b>5,292</b>	<b>88.20%</b>	<b>7,000</b>	<b>1,000</b>	<b>16.67%</b>
<b>OTHER MUNICIPAL REVENUE</b>								
	Donations - General							
5327	17,000	13,081	5,000	2,958	59.15%	5,000	0	0.00%
5331	34,000	34,000	34,000	36,833	108.33%	34,000	0	0.00%
	Other Revenue -							
5334	12,094	37,612	12,000	12,630	105.25%	12,000	0	0.00%
	Contract Agreement							
5335	9,698	919	10,000	2,400	24.00%	10,000	0	0.00%
5337	12,555	6,002	2,000	27,463	1373.15%	28,000	26,000	1300.00%
	<b>Total Other Municipal Revenue</b>							
	<b>85,347</b>	<b>91,614</b>	<b>63,000</b>	<b>82,284</b>	<b>130.61%</b>	<b>89,000</b>	<b>26,000</b>	<b>41.27%</b>

THE MUNICIPALITY OF BLUEWATER  
RECREATION/PARKS/FACILITIES  
For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE	
<b>FEES &amp; SERVICE CHARGES</b>									
5421	Pavillion Rentals	0	650	650	240	36.92%	300	(350)	-53.85%
5423	Hall/Office Rental	0	89	0	17	0.00%	0	0	0.00%
	Contract Deposits								
5424	Revenue	234	107	250	357	142.60%	250	0	0.00%
5425	Security Recoveries	9,035	12,910	12,910		0.00%	12,910	0	0.00%
5426	Bar Sales Revenue	1,524	2,148	1,678	309	18.41%	1,756	78	4.65%
	Community Centre								
5428	Revenue	40,767	44,668	23,198	12,062	52.00%	25,000	1,802	7.77%
5430	Ice Surface Revenue	323,777	330,868	255,059	244,835	95.99%	257,000	1,941	0.76%
	Concession Booth								
5432	Revenue	26,840	27,090	23,391	13,342	57.04%	12,000	(11,391)	-48.70%
	Vending Machine								
5434	Revenue	1,689	1,210	2,000	996	49.78%	3,000	1,000	50.00%
5436	Ball Park Revenue	4,389	3,645	4,500	854	18.98%	4,500	0	0.00%
5438	Seniors Revenue	0	0	200	0	0.00%	200	0	0.00%
5440	Fundraising	0	0	0	0	0.00%	0	0	0.00%
	Summer Program								
5444	Revenue	19,044	18,551	19,000	0	0.00%	19,000	0	0.00%
	Playground - Chicken								
5445	Fundraiser	4,963	4,630	5,000	0	0.00%	5,000	0	0.00%
	Display Sign Advertising								
5446	Revenue	12,426	13,524	13,524	13,175	97.42%	10,000	(3,524)	-26.06%
5471	Land Rental	1	0	6	0	0.00%	6	0	0.00%
	<b>Total Fees &amp; Service Charges</b>	<b>444,690</b>	<b>460,090</b>	<b>361,366</b>	<b>286,186</b>	<b>79.20%</b>	<b>350,922</b>	<b>(10,444)</b>	<b>-2.89%</b>
<b>TRANSFER FROM RESERVES &amp; RESERVE FUNDS</b>									
	Transfer from								
5950	Reserves/Reserve Funds	25,166	55,830	38,000	0	0.00%	163,166	125,166	329.38%
	Transfer from Reserves -								
5955	Rec & Park - Contingency	165,245	136,749	106,696	0	0.00%	18,000	(88,696)	-83.13%
	Transfer from Hay HEU								
5960	Reserve Fund	0	51,729	0	0	0.00%	0	0	0.00%

THE MUNICIPALITY OF BLUEWATER  
RECREATION/PARKS/FACILITIES  
For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
<b>Total Transfer from Reserves &amp; Reserve Funds</b>	190,411	244,307	144,696	0	0.00%	181,166	36,470	25.20%
<b>TOTAL REVENUE</b>	<b>748,328</b>	<b>864,322</b>	<b>575,062</b>	<b>373,762</b>	<b>65.00%</b>	<b>628,088</b>	<b>53,026</b>	<b>9.22%</b>
<b>EXPENDITURES</b>								
<b>WAGES &amp; BENEFITS</b>								
<b>Total Wages &amp; Benefits</b>	729,687	843,172	922,932	715,256	77.50%	1,000,000	77,068	8.35%
<b>OPERATIONS</b>								
6002 Intra Municipal Recoveries	(2,318)				0.00%	0	0	0.00%
6004 Intra Municipal Purchases	181,182	104,570	39,881	130	0.33%	39,881	0	0.00%
6302 Advertising Association/	665	900	1,017	287	28.20%	1,017	0	0.00%
6306 Memberships - Staff Building Equipment -	1,418	1,185	2,034	1,505	73.98%	4,460	2,426	119.27%
6310 Repairs/Maintenance Building/Site	22,473	24,613	15,339	41,024	267.45%	32,000	16,661	108.62%
6312 Maintenance Equipment	69,348	25,767	77,360	40,036	51.75%	77,360	0	0.00%
6339 Replacement/New	0	0	25,000	20,542	82.17%	16,000	(9,000)	-36.00%
6344 Grounds Maintenance		24	509		0.00%	500	(9)	-1.77%
6346 Heating Fuels	52,442	40,348	4,648	39,555	851.02%	45,332	40,684	875.30%
6348 Hydro	203,046	221,623	186,044	175,974	94.59%	210,529	24,485	13.16%
6350 Insurance	45,353	46,576	48,811	52,361	107.27%	51,252	2,441	5.00%
6351 Licenses	400	300	509	311	61.10%	500	(9)	-1.77%
6352 Materials	51,008	44,364	39,596	68,343	172.60%	50,000	10,404	26.28%
6354 Meals	184	186	150	212	141.47%	200	50	33.33%
6360 Office Supplies	2,215	867	1,500	930	62.01%	1,600	100	6.67%
6364 Postage & Box Rentals	17	14	50		0.00%	50	0	0.00%

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RECREATION/PARKS/FACILITIES  
For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
6366 Printing & Stationery	0	61	100	346	346.26%	300	200	200.00%
Roads Operations -								
6368 Rentals	43,245	46,113	30,768	52,850	171.77%	43,971	13,203	42.91%
6370 Staff Education/Training	7,610	5,656	8,000	2,782	34.78%	8,000	0	0.00%
6372 Taxes	2,962	2,080	2,900	2,143	73.91%	2,900	0	0.00%
6374 Telephone	15,676	15,795	13,390	12,994	97.04%	15,899	2,509	18.74%
6376 Tools	20	2,635	2,000	5,543	277.17%	4,000	2,000	100.00%
6378 Travel	1,092	2,495	1,500	38	2.55%	1,500	0	0.00%
6380 Uniforms & Clothing	7,707	3,374	9,000	2,966	32.96%	9,000	0	0.00%
Vehicle Maintenance -								
6382 Fuel	0	0	0	497	0.00%	0	0	0.00%
Vehicle Maintenance -								
6384 Oil	0	0	0	1,297	0.00%	0	0	0.00%
Vehicle Maintenance -								
6386 Repairs	305	0	0	7,119	0.00%	0	0	0.00%
6388 Water	21,802	28,924	20,273	24,130	119.02%	24,470	4,197	20.70%
Equipment Rental								
6522 Expense	183	2,265	2,000	1,768	88.40%	2,000	0	0.00%
Costs Awarded/Bad Debt								
7305 Expense	3,475	672	3,000	2	0.07%	2,346	(654)	-21.80%
Rec Facilities - Christmas								
7357 Decorations	1,077	6,426	5,000	0	0.00%	5,000	0	0.00%
7368 Bar Supplies	(15)	0	0	0	0.00%	0	0	0.00%
7374 Park Maintenance	40,346	28,321	70,000	33,178	47.40%	50,000	(20,000)	-28.57%
7375 Program Costs	21,307	23,431	22,374	8,821	39.43%	15,000	(7,374)	-32.96%
7376 Summer Program	3,454	3,305	3,000		0.00%	3,500	500	16.67%
Playground Chicken								
7378 fundraiser costs	4,153	3,865	4,000	0	0.00%	4,000	0	0.00%
7386 Communities in Bloom	13,754	3,519	2,300	2,841	123.53%	4,025	1,725	75.02%
8810 Depreciation Expense	293,227	310,298	0	0	0.00%	0	0	0.00%
Gain or Loss on Disposal								
8812 of TCA	0	5,888	0	0	0.00%	0	0	0.00%
<b>Total Operations</b>	<b>1,108,814</b>	<b>1,006,459</b>	<b>642,053</b>	<b>600,529</b>	<b>93.53%</b>	<b>726,592</b>	<b>84,539</b>	<b>13.17%</b>
<b>CONTRACTED SERVICES</b>								
6401 Legal Fees	481	0	10,000	2,175	21.75%	5,000	(5,000)	-50.00%
Equipment Contract								
6402 Services/Maintenance	87,983	116,935	111,264	115,989	104.25%	118,149	6,885	6.19%
6403 Security Services	(2,393)		12,910		0.00%	12,910	0	0.00%
Professional/Engineering								
6404 Fees	890	2,976	30,000	359	1.20%	30,000	0	0.00%

THE MUNICIPALITY OF BLUEWATER  
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	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
6406 Service Agreements	0	4,853	5,000	8,677	173.54%	7,400	2,400	48.00%
6416 Bluewater Operating Agreement	29,962	0	115,682	65,000	56.19%	80,682	(35,000)	-30.26%
<b>Total Contracted Services</b>	<b>116,924</b>	<b>124,765</b>	<b>284,856</b>	<b>192,200</b>	<b>67.47%</b>	<b>254,141</b>	<b>(30,715)</b>	<b>-10.78%</b>
<b>RENTS &amp; FINANCIAL EXPENSES</b>								
6502 Financial Charges - Bank/Visa	0	0	0	120	0.00%	0	0	0.00%
<b>Total Rents &amp; Financial Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>120</b>	<b>0.00%</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>EXTERNAL TRANSFERS</b>								
6610 Donations	34,760	44,400	22,926	16,565	72.25%	22,926	0	0.00%
<b>Total External Transfers</b>	<b>34,760</b>	<b>44,400</b>	<b>22,926</b>	<b>16,565</b>	<b>72.25%</b>	<b>22,926</b>	<b>0</b>	<b>0.00%</b>
<b>CAPITAL EXPENSE</b>								
6901 Capital Expense	77,854	2,844	442,848	338,670	76.48%	342,196	(100,652)	-22.73%
<b>Total Capital Expense</b>	<b>77,854</b>	<b>2,844</b>	<b>442,848</b>	<b>338,670</b>	<b>76.48%</b>	<b>342,196</b>	<b>(100,652)</b>	<b>-22.73%</b>
<b>TRANSFER TO RESERVES &amp; RESERVE FUNDS</b>								
7902 Transfer to Reserves	276,706	311,208	328,243	153,204	46.67%	381,356	53,113	16.18%
7910 Transfer to Reserves - Roads & Streets - Equipment	0	61,923	0	0	0.00%	50,347	50,347	0.00%
<b>Total Transfer to Reserves &amp; Reserve Funds</b>	<b>276,706</b>	<b>373,131</b>	<b>328,243</b>	<b>153,204</b>	<b>46.67%</b>	<b>431,703</b>	<b>103,460</b>	<b>31.52%</b>

THE MUNICIPALITY OF BLUEWATER  
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	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
<b>TOTAL EXPENDITURES</b>	2,344,745	2,394,771	2,643,858	2,016,544	76.27%	2,777,558	133,700	5.06%
<b>SURPLUS/ (DEFICIT)</b>	(1,596,417)	(1,530,449)	(2,068,796)	(1,642,782)	79.41%	(2,149,470)	(80,674)	3.90%

THE MUNICIPALITY OF BLUEWATER  
CULTURE, PLANNING & DEVELOPMENT  
For the Twelve Months Ending Thursday, December 31, 2020

	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
<b>REVENUE</b>								
<b>PROVINCE OF ONTARIO CONDITIONAL GRANTS</b>								
5104	17,750	0	0	0	0.00%	0	0	0.00%
5107	21,644	34,166	40,000	0	0.00%	18,000	(22,000)	-55.00%
	<b>39,394</b>	<b>34,166</b>	<b>40,000</b>	<b>0</b>	<b>0.00%</b>	<b>18,000</b>	<b>(22,000)</b>	<b>-55.00%</b>
<b>FEDERAL GOVERNMENT GRANTS</b>								
5209	0	0	0	0	0	6,000	6000	0%
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,000</b>	<b>6,000</b>	<b>0%</b>
<b>OTHER MUNICIPAL REVENUE</b>								
5305	4,370	0	10,000	0	0.00%	0	(10,000)	-100.00%
5327	2,600	300	0	4,325	0.00%	0	0	0.00%
5334	1,643	1,730	2,000	2,540	127.00%	2,500	500	25.00%
5337	0	2,385	200	0	0.00%	200	0	0.00%

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 CULTURE, PLANNING & DEVELOPMENT  
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	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
5340 Tile Drain Debenture Debt Revenue	41,902	41,413	38,926	45,889	117.89%	28,953	(9,973)	-25.62%
<b>Total Other Municipal Revenue</b>	<b>50,515</b>	<b>45,828</b>	<b>51,126</b>	<b>52,754</b>	<b>103.19%</b>	<b>31,653</b>	<b>(19,473)</b>	<b>-38.09%</b>
<b>FEES &amp; SERVICE CHARGES</b>								
5482 Planning Fees - Other Municipalities	33,380	41,393	35,000	55,798	159.42%	37,500	2,500	7.14%
<b>Total Fees &amp; Service Charges</b>	<b>33,380</b>	<b>41,393</b>	<b>35,000</b>	<b>55,798</b>	<b>159.42%</b>	<b>37,500</b>	<b>2,500</b>	<b>7.14%</b>
5950 Transfer from Reserves/Reserve Funds	143,908	18,764	428,567	3,000	0.70%	229,850	(198,717)	-46.37%
<b>Total Transfer from Reserves &amp; Reserve Funds</b>	<b>143,908</b>	<b>18,764</b>	<b>428,567</b>	<b>3,000</b>	<b>0.70%</b>	<b>229,850</b>	<b>(198,717)</b>	<b>-46.37%</b>
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<b>TOTAL REVENUE</b>	<b>267,197</b>	<b>140,151</b>	<b>554,693</b>	<b>111,552</b>	<b>20.11%</b>	<b>323,003</b>	<b>(231,690)</b>	<b>-41.77%</b>
<b>EXPENDITURES</b>								
<b>WAGES &amp; BENEFITS</b>								
<b>Total Wages &amp; Benefits</b>	<b>83,132</b>	<b>97,193</b>	<b>97,994</b>	<b>94,034</b>	<b>95.96%</b>	<b>158,779</b>	<b>60,785</b>	<b>62.03%</b>
<b>OPERATIONS</b>								



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	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
Intra Municipal								
6002 Recoveries	(10,033)	(2,041)	(2,000)	(646)	32.31%	(1,000)	1,000	-50.00%
Intra Municipal								
6004 Purchases	19,426	11,342	11,892	869	7.30%	12,643	751	6.32%
6005 Intermunicipal Purchases	17,680	15,861	20,000	19,740	98.70%	25,000	5,000	25.00%
6302 Advertising	1,887	2,187	7,000	4,509	64.42%	10,216	3,216	45.94%
Association/								
6304 Memberships - Municipal	1,875	1,875	1,875	1,875	100.00%	4,225	2,350	125.33%
Association/								
6306 Memberships - Staff	793	553	750	697	92.96%	750	0	0.00%
Equipment								
6339 Replacement/New	468	0	3,900	0	0.00%	1,000	(2,900)	-74.36%
6352 Materials	5,419	689	15,775	725	4.59%	7,500	(8,275)	-52.46%
6360 Office Supplies	771	514	1,300	376	28.96%	1,100	(200)	-15.38%
Publications &								
6370 Subscriptions	0	0	0	1875	0.00%	0	0	0.00%
6370 Staff Education/Training	315	948	1,855	0	0.00%	2,355	500	26.95%
6374 Telephone	0	0	0	0	0.00%	0	0	0.00%
6378 Travel	3,855	2,604	5,625	901	16.02%	750	(4,875)	-86.67%
Bluewater Share of								
7362 Municipal Drains	0	0	368,157	155,673	42.28%	144,920	(223,237)	-60.64%
7375 Program Costs	2,195	3,269	31,000	2,556	8.25%	0	(31,000)	-100.00%
Bluewater Heritage								
7380 Committee (LACAC)	3,912	3,952	3,095	188	6.06%	3,686	591	19.10%
7384 Bluewater CIP	0	3,931	0	0	0.00%	5,000	5,000	0.00%
7385 Hensall Upper Room	0	0	0	0	0.00%	0	0	0.00%
<b>Total Operations</b>	<b>48,563</b>	<b>45,685</b>	<b>470,224</b>	<b>189,337</b>	<b>39.87%</b>	<b>218,145</b>	<b>(252,079)</b>	<b>-53.61%</b>
<b>CONTRACTED SERVICES</b>								
6401 Legal Fees	870	4,332	25,000	(411)	-1.64%	50,000	25,000	100.00%
Equipment Contract								
6402 Services/Maintenance	58,468	60,500	58,724	38,055	64.80%	0	(58,724)	-100.00%
Professional/Engineering								
6404 Fees	46,667	70,502	98,499	45,246	45.94%	54,499	(44,000)	-44.67%
6405 Contractor's Expensees	2,035	0	0	0	0.00%	0	0	0.00%

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	2018 ACTUALS	2019 ACTUALS	2020 Budget	2020 ACTUALS	PERCENT CHANGE	2021 DRAFT BUDGET	DOLLAR CHANGE	PERCENT CHANGE
<b>Total Contracted Services</b>	<b>108,040</b>	<b>135,334</b>	<b>182,223</b>	<b>82,889</b>	<b>45.49%</b>	<b>104,499</b>	<b>(77,724)</b>	<b>-42.65%</b>
<b>EXTERNAL TRANSFERS</b>								
6610 Donations	131,174	16,431	56,705	52,124	91.92%	26,650	(30,055)	-53.00%
<b>Total External Transfers</b>	<b>131,174</b>	<b>16,431</b>	<b>56,705</b>	<b>52,124</b>	<b>91.92%</b>	<b>26,650</b>	<b>(30,055)</b>	<b>-53.00%</b>
<b>LONG-TERM DEBT CHARGES- PRINCIPAL</b>								
6803 Municipal Dr Debenture - Principal	2,564	2,662	0	0	0.00%	0	0	0.00%
6804 Tile Drainage - Principal	32,623	31,091	30,353	30,470	100.39%	22,201	(8,152)	-26.86%
<b>Total Long-Term Debt Charges - Principal</b>	<b>35,187</b>	<b>33,753</b>	<b>30,353</b>	<b>30,470</b>	<b>100.39%</b>	<b>22,201</b>	<b>(8,152)</b>	<b>-26.86%</b>
<b>LONG-TERM DEBT CHARGES- INTEREST</b>								
6204 Tile Drainage - Interest Administration - Municipal Dr. Debent - Interest	9,279	10,361	8,574	8,456	98.62%	6,753	(1,821)	-21.24%
6203 Interest	174	82	0	0	0.00%	0	0	0.00%
<b>Total Long-Term Debt Charges - Interest</b>	<b>9,453</b>	<b>10,442</b>	<b>8,574</b>	<b>8,456</b>	<b>98.62%</b>	<b>6,753</b>	<b>(1,821)</b>	<b>-21.24%</b>

THE MUNICIPALITY OF BLUEWATER  
 CULTURE, PLANNING & DEVELOPMENT  
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	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2020</b>	<b>PERCENT</b>	<b>2021 DRAFT</b>	<b>DOLLAR</b>	<b>PERCENT</b>	
	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Budget</b>	<b>ACTUALS</b>	<b>CHANGE</b>	<b>BUDGET</b>	<b>CHANGE</b>	<b>CHANGE</b>	
<b>TRANSFER TO RESERVES &amp; RESERVE FUNDS</b>									
7902	Transfer to Reserves	0	96,398	0	6,425	0.00%	0	0	0.00%
7906	Transfer to Reserves - Economic Development	0	1,850	0	0	0.00%	0	0	0.00%
7934	Transfer to Reserves - Economic Development	0	0	0	0	0.00%	0	0	0.00%
	<b>Total Transfer to Reserves &amp; Reserve Funds</b>	<b>0</b>	<b>98,248</b>	<b>0</b>	<b>6,425</b>	<b>0.00%</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
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	<b>TOTAL EXPENDITURES</b>	<b>415,550</b>	<b>437,086</b>	<b>846,073</b>	<b>463,736</b>	<b>54.81%</b>	<b>537,026</b>	<b>(309,047)</b>	<b>-36.53%</b>
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	<b>SURPLUS/ (DEFICIT)</b>	<b>(148,352)</b>	<b>(296,935)</b>	<b>(291,380)</b>	<b>(352,183)</b>	<b>120.87%</b>	<b>(214,023)</b>	<b>77,357</b>	<b>-26.55%</b>